

EACOP PROJECT PRESENTATION



WHAT IS THE AIM OF THE WORKSHOP ?

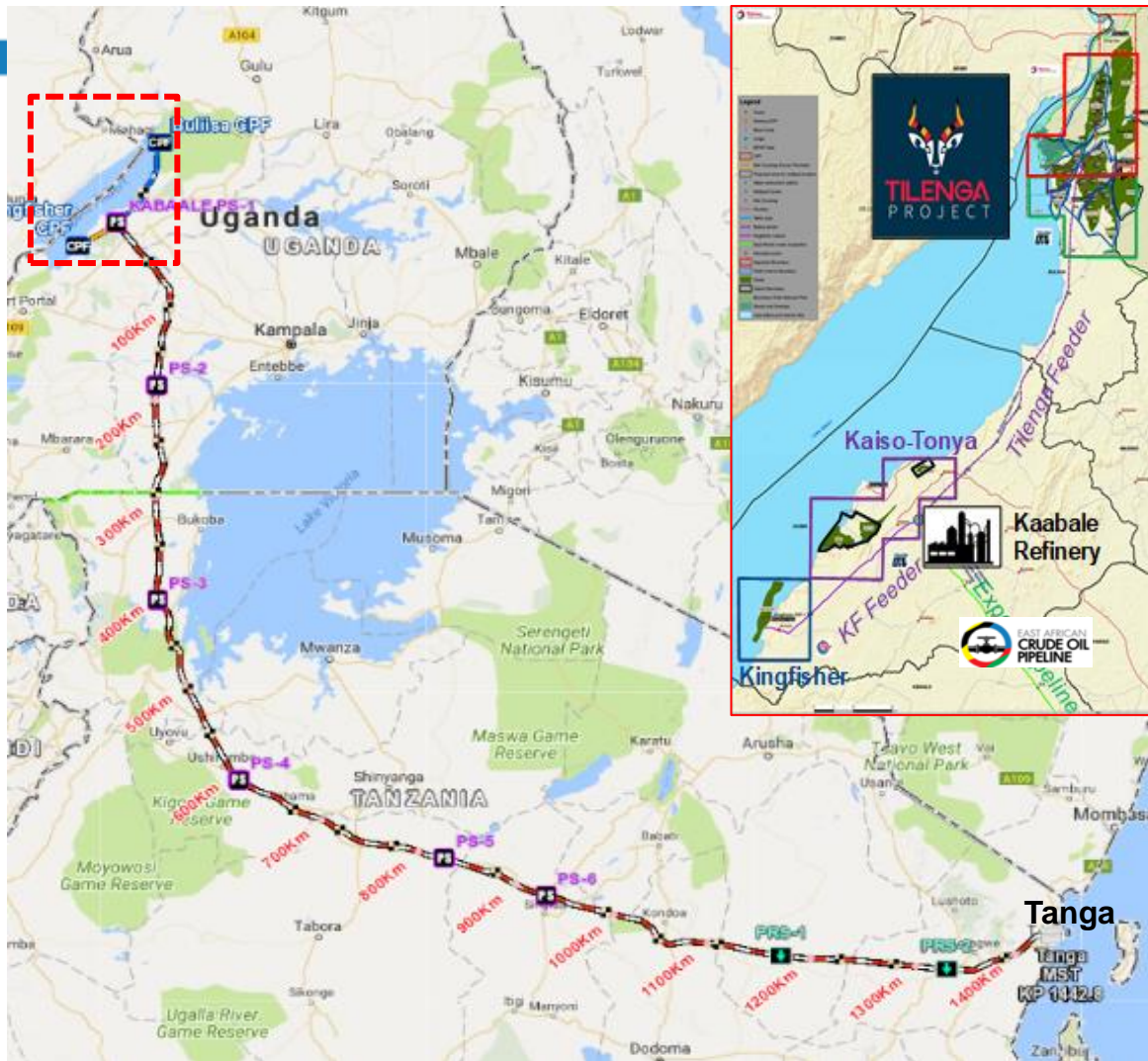
Aim of the WORKSHOP is :

- to answer Ugandan suppliers and service providers expectations,
- to provide a clear status about EACOP project and
- to how/when to engage with EACOP project.

Inclusion
Quality
Transparency
Compliance
Safety

Openness
Answer
Ethic
expectations
Awareness

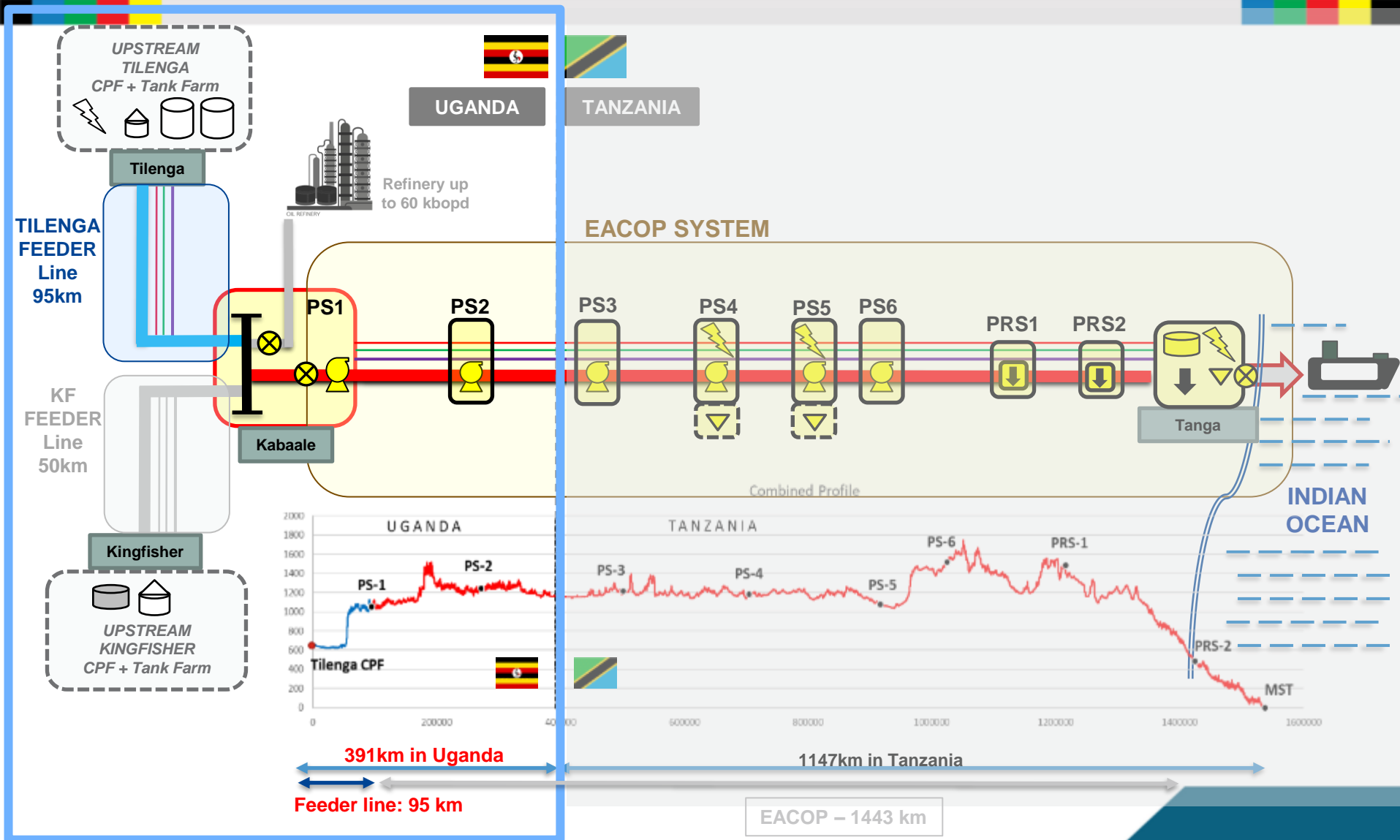
EACOP – PART OF LAKE ALBERT DEVELOPMENT

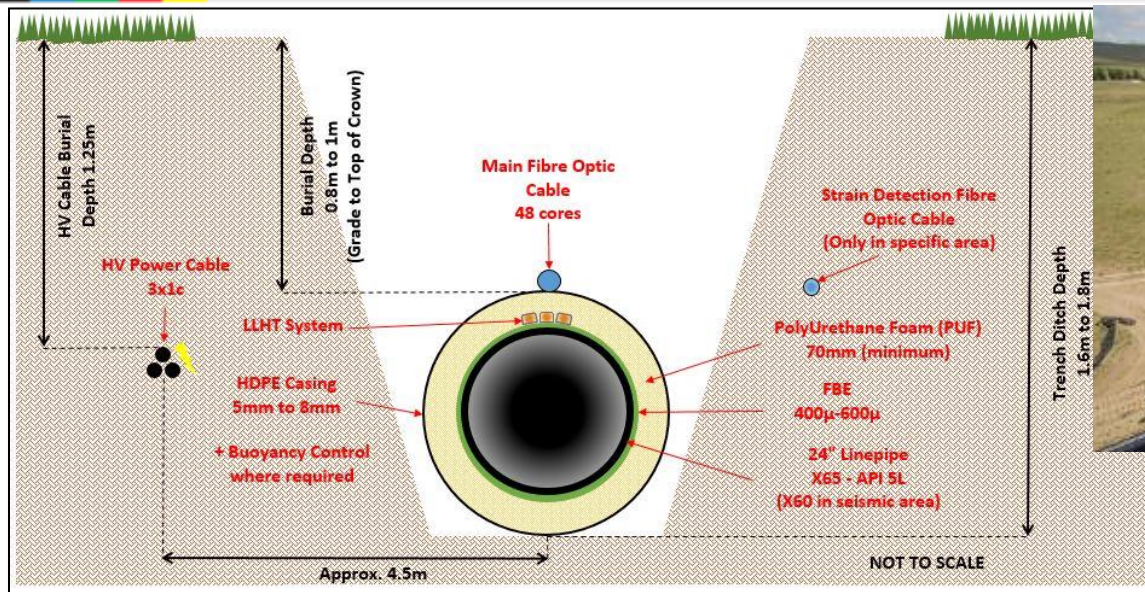


The **EACOP** partnership :

- **TotalEnergies** – 62%
- **CNOOC** - 8%
- **TPDC** - 15%
- **UNOC** - 15%

From CPF to Kabaale : 95 Km (Feeder Line – part of TILenga Project)
From Kabaale to Mtukula: 296 Km (EACOP Project)

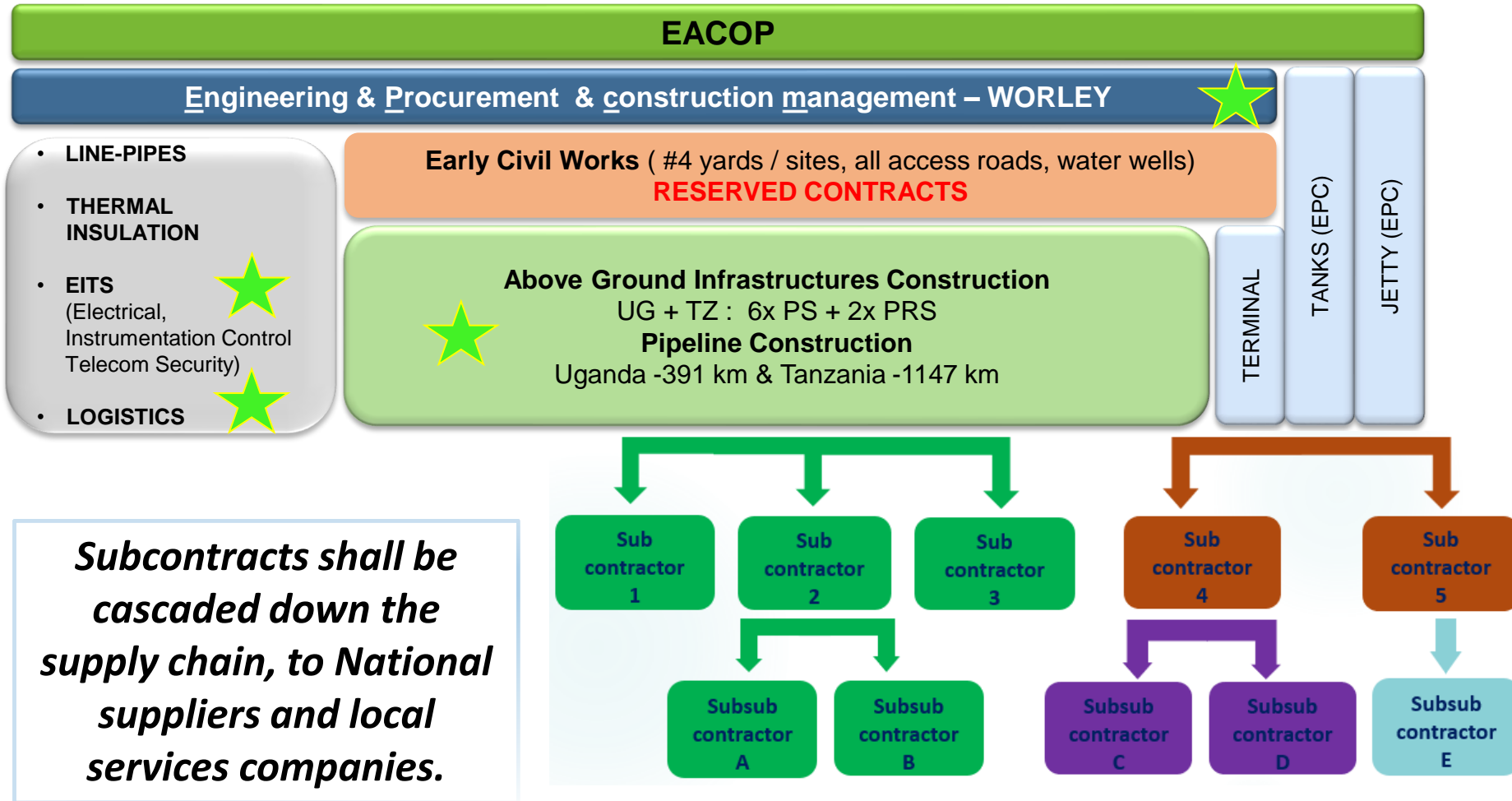




Main Characteristics

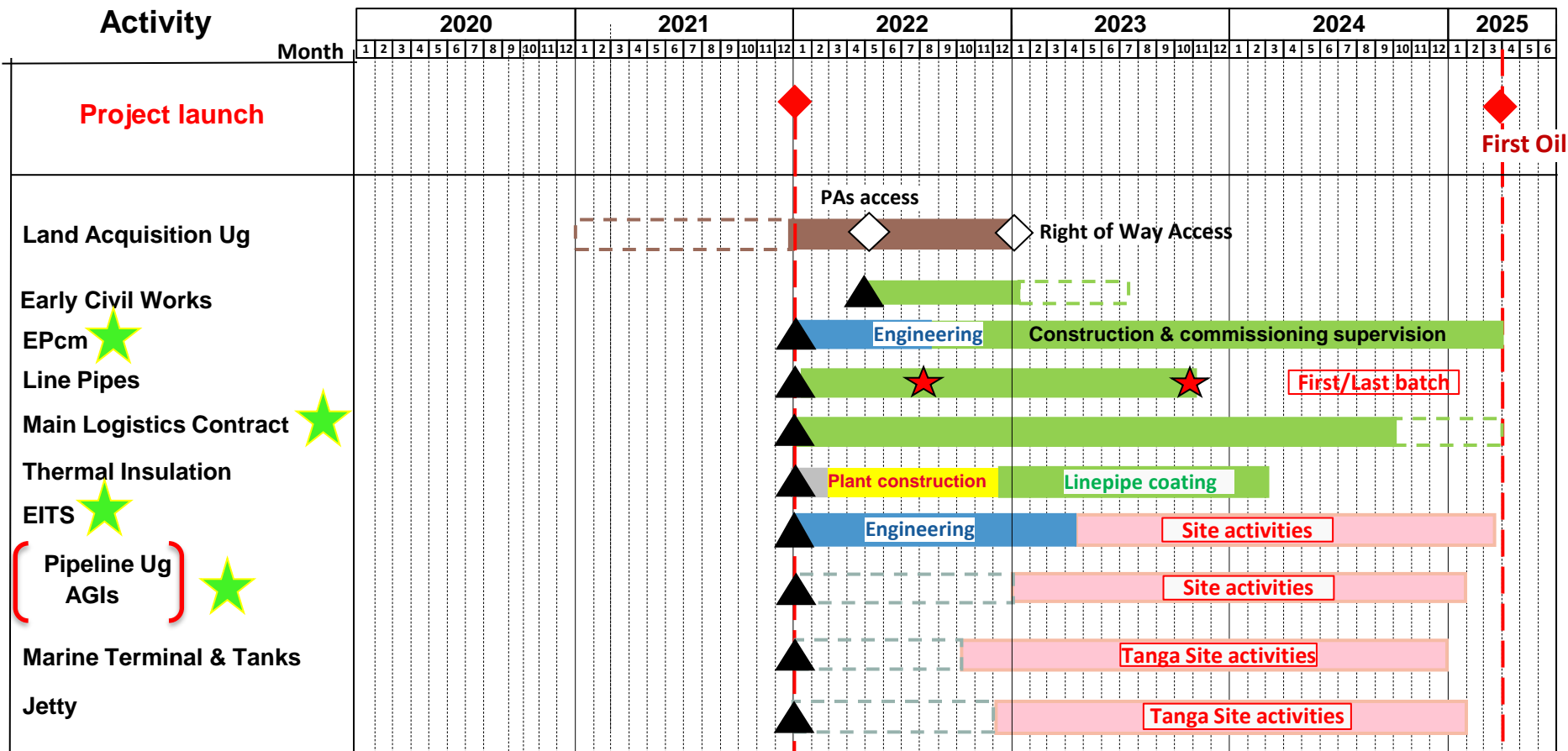
- 24" carbon steel buried pipeline
- External coating for thermal insulation with a protective jacket including 3 channels raceway for electrical heating cables (to maintain the transported crude oil at a minimum temperature of 50°C)
- 29 Block Valves stations (out of 82 in Total)
- 5 Heat tracing substations along the route (out of 20 in Total)

EACOP - CONTRACTUAL STRATEGY



- Inter- government agreement (Uganda & Tanzania) signed on **May, 26th, 2017**
- Host Government Agreement between GoU and EACOP signed **April 11th, 2021**
- Host Government Agreement between GoT and EACOP signed **May, 20th, 2021**
- Share Holders Agreement between CNOCC and EACOP signed **November, 4th, 2021**
- Ug and Tz Enabling legislation under process

Project Execution - Construction schedule

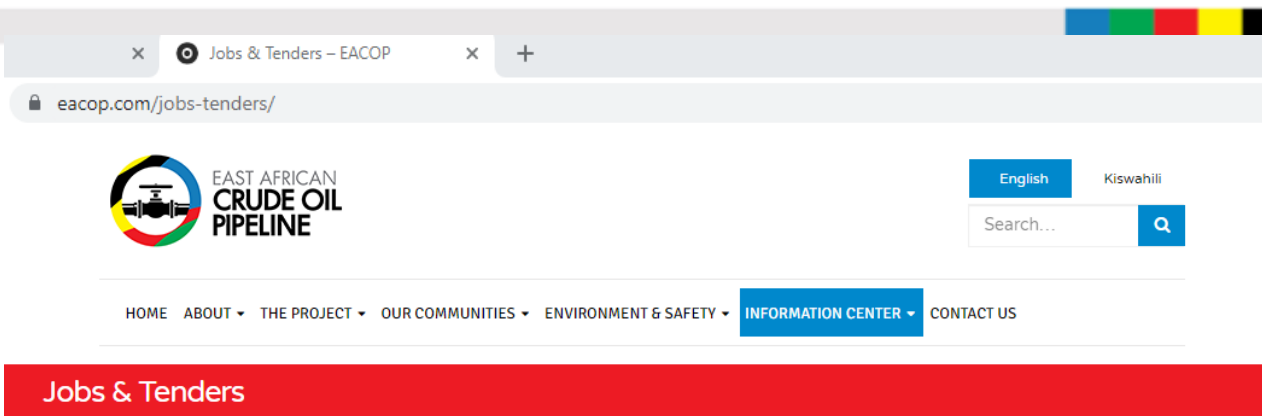




EACOP WEBSITE AND CONTACTS

EACOP PROJECT IN UGANDA

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Course View Towers,
Yusuf Lule Road,
P.O.Box 34867, Kampala – Uganda
Tel: 0800 216 600 (Toll Free)
or +256 (0) 204 916 000
Email: EACOP.info@total.com



Notices

REQUEST FOR EOI FOR PROVISION OF INSURANCE SERVICES - TANZANIA

[REQUEST-FOR-INSURANCE-FOR-PROVISION-OF-INSURANCE-POLICIES-TANZANIA-.pdf](#) [View](#) | [Download](#)

CONSTRUCTION OF REPLACEMENT HOUSING - TANZANIA

[CONSTRUCTION-OF-REPLACEMENT-HOUSING-TANZANIA-1.pdf](#) [View](#) | [Download](#)

EMPLOYMENT PROGRAMME 2021

[EMPLOYMENT-PROGRAMME-2021.pdf](#) [View](#) | [Download](#)

MENTION ON REQUEST FOR EXPRESSION OF INTEREST

[MENTION-ON-REQUEST-FOR-EXPRESSION-OF-INTEREST-.pdf](#) [View](#) | [Download](#)

Notice Against Fraudulent Open Job Announcements

[Notice-Against-Fraudulent-Open-Job-Announcements.pdf](#) [View](#) | [Download](#)

Notice Against Fraudulent Employment Contracts.

[Notice-Against-Fraudulent-Employment-Contracts.pdf-17-by-26.pdf](#) [View](#) | [Download](#)

Oil Pipeline FEED updated overview, National Content development workshop.

[Monday-8th-January.pdf](#) [View](#) | [Download](#)

Oil Pipeline FEED update overview, National Content development workshop.



EAST AFRICAN
CRUDE OIL
PIPELINE

REQUEST FOR EXPRESSION OF INTEREST FOR THE CONSTRUCTION OF REPLACEMENT HOUSES FOR EACOP PROJECT REF. 0010006840

TOTAL East Africa Midstream B.V. (Company), an Oil and Gas company, invites experienced and reputable contractors to express their interest in the construction of replacement houses under the East African Crude Oil Pipeline (EACOP), Project Resettlement Action Plan (RAP) implementation.

The EACOP project involves the construction and operation of a buried, cross-border pipeline to transport crude oil from Lake Nalubaale in Uganda to the eastern coast of Tanzania for export to international markets. The pipeline will run from Kabaale in Hoima District, Uganda, to Congolemani, Kagera Region, in Tanzania. The length of the pipeline is 1,443 km, of which 1,167 km will be in Tanzania. The section of the pipeline in Tanzania will traverse eight (8) regions, 27 administrative district councils and 231 Villages.

BRIEF DESCRIPTION OF THE SCOPE OF THE SERVICES:

Construction of replacement houses and ancillary structures (kitchens and latrines) for Project Affected People (PAPs) displaced by the pipeline project will be carried out in eight (8) different regions; Kagera, Tabora, Geita, Shinyanga, Tabora, Singida, Manyara and Dodoma.

Key Figures



1,443km

crude oil export pipeline



216Kbd

export flow rate barrels per day at
plateau production



Over 60%

increase in FDI of Uganda & Tanzania
during the construction phase



3.5 Billion

USD investment



Over 500,000

tonnes of equipment

Follow Us



NATIONAL CONTENT : PLAN & OVERVIEW



NATIONAL CONTENT VISION & PILLARS

Vision

- Promote economic development and national industrialization.
- Implementing an industrial development plan
- Capitalize on the development phase to build the capacity of the National companies and Uganda Citizens
- Drive the growth of the Uganda Oil & Gas Industry in line with the objective of Uganda for long term industrial development



National Content Pillars

1. Employment & training
2. Goods & services
3. Capacity building & technology transfer



1 - EMPLOYMENT & TRAINING



Employment

- EACOP and its main Contractors will give priority to Ugandan nationals
- All contractors must promote employment and exceed minimum employment requirements

Minimum % of Ugandan citizens	
Management staff	20%
Technical staff	30%
Other staff	95%



Training

- To provide required training to local community to match with job opportunities
- To provide training to improve the level of competence of the workforce.

2 - GOODS & SERVICES

Priority is given to available
National goods and services on an open tendering
National Content criteria represent 10% of technical score



Transparency & advertising are key in the procurement process

Local community must be involved in supply chain

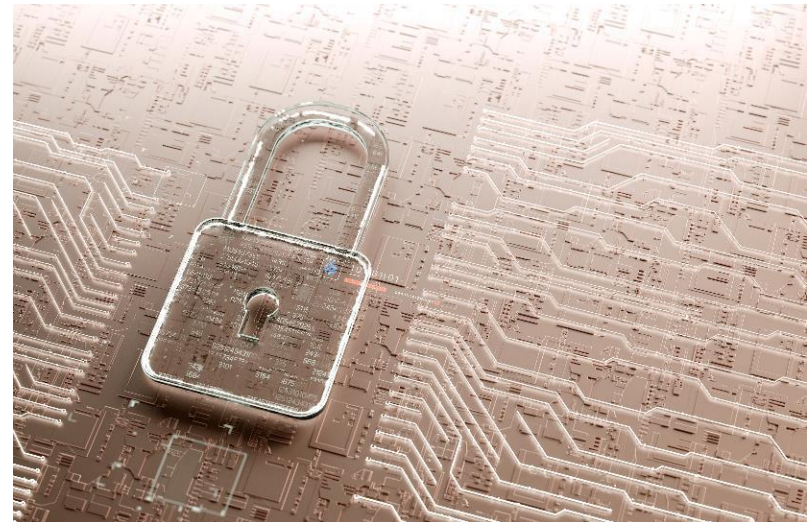


Reserved contracts for Ugandan companies

NATIONAL CONTENT - RESERVED CONTRACTS

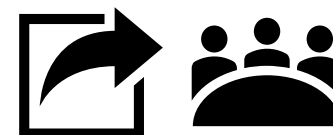
Following goods and services **shall be provided by Ugandan companies:**

- Transportation
- security
- foods and beverages
- hotel accommodation and catering
- National staff human resource management
- office supplies
- fuel supply
- land surveying
- goods clearing and forwarding
- crane hire
- Nationally available construction materials
- civil works
- environment studies and impact assessments
- communication and information technology services
- waste management

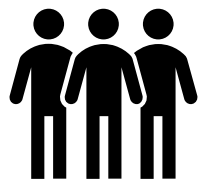


3 - CAPACITY BUILDING INITIATIVES

- Partnership between international companies and Ugandan Companies
- Industry Enhancement Centre, quarterly forums



- Train The Trainer
- Training for local communities
- Scholarship, Internship

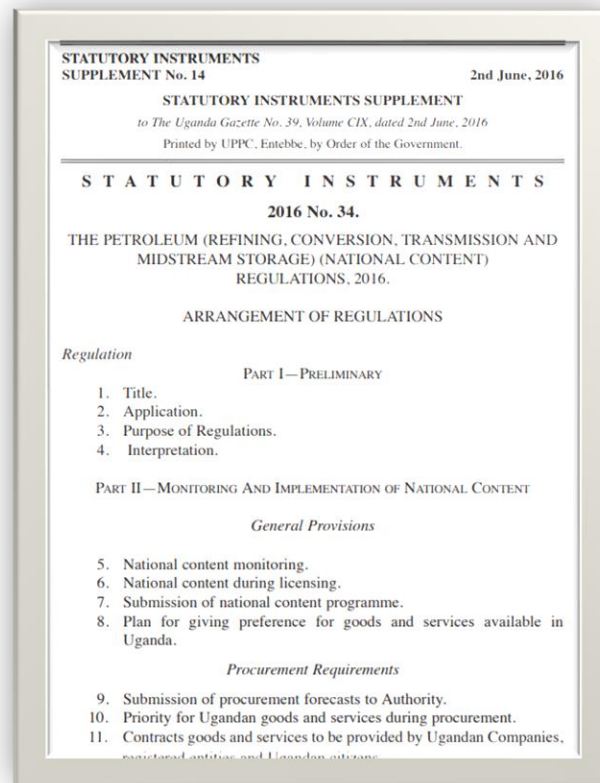


- Support to Local institutions
- Donations to Local communities
- Business development initiatives

THE PETROLEUM (REFINING, CONVERSION, TRANSMISSION AND MIDSTREAM STORAGE) (NATIONAL CONTENT) REGULATIONS, 2016



THE NATIONAL SUPPLIERS' DATABASE 2021 FOR THE OIL AND GAS SECTOR



DEFINITIONS

NATIONAL CONTENT REGULATIONS #34 2016

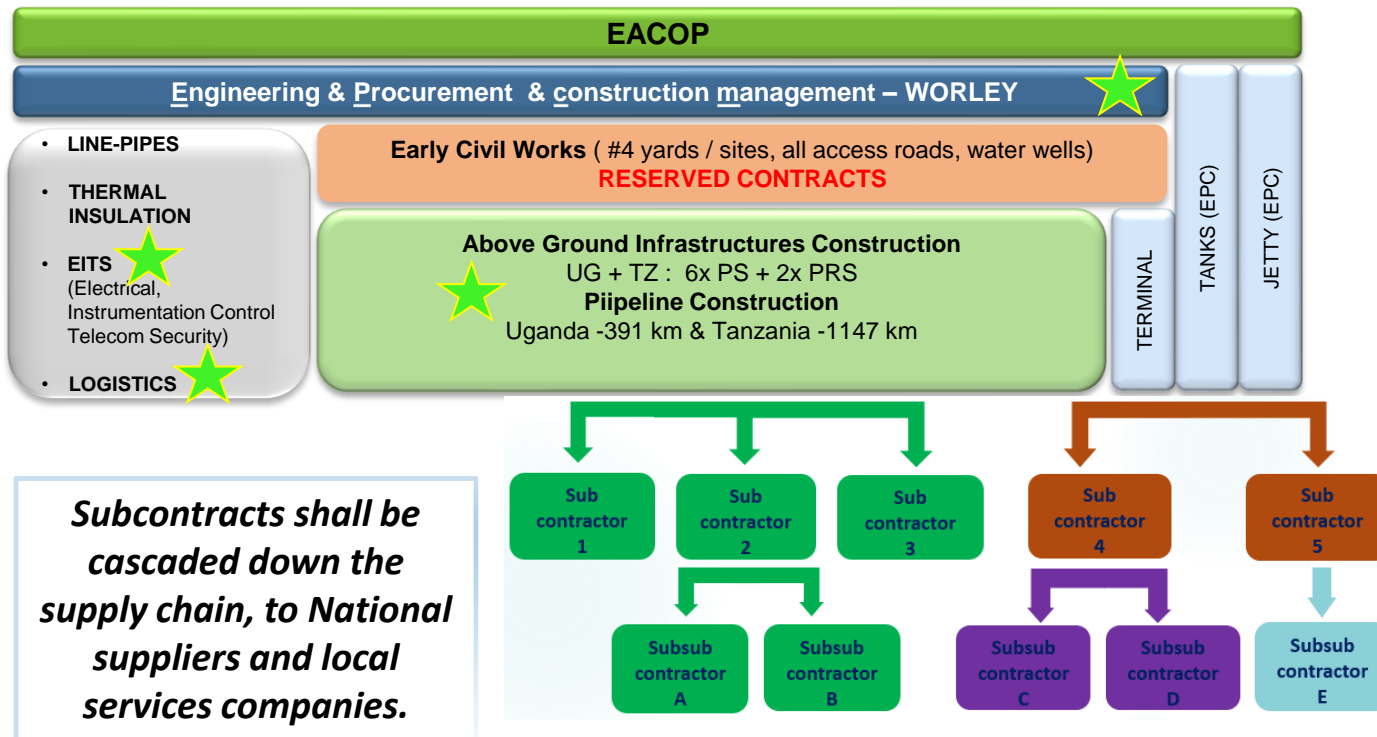
“UGANDAN Company” definition:

“A company or subsidiary company incorporated under the Company Act,

- ☐ which provides value addition to Uganda;
- ☐ uses available local raw materials;
- ☐ employ at least 70% Ugandans; and
- ☐ is approved by the Authority under regulation 10 (3) and shall
 - (a) have technical and financial competence and be able to deliver the goods and services in a timely manner;
 - (b) demonstrate capacity to transfer knowledge and technology to Ugandan citizens; and
 - (c) have experience in provision of the required goods or services

“Registered entity definition” means a business owned by Ugandan citizens registered under the Business Names Registration Act or the Partnership Act, 2010

EACOP - CONTRACTUAL STRATEGY



EPCM PACKAGE

EPcm Contractor

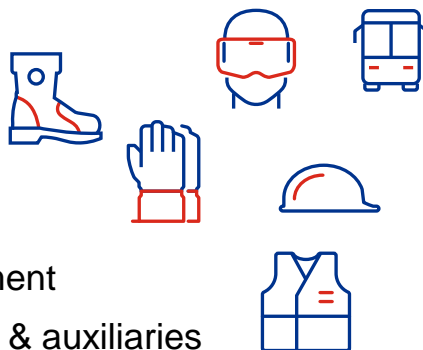
- Engineering Services,
- Procurement Services,
- Construction Management
- Commissioning and Assistance to Start-Up;
- Project Management, Controls, Coordination & Interface Management Services;



EPCM PACKAGE GOODS AND SERVICES

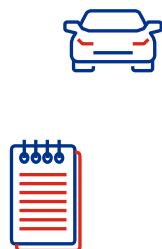
ELECTRICAL

- Perimeter Lighting
- HV and MV cables
- Power junction boxes
- Power service sockets
- Lighting protection equipment
- EHT Local control System & auxiliaries



SAFETY

- Safety equipment
- Foam packages
- Fire & gas detection



MECHANICAL

- Pumps
- Tanks
- Overhead travelling cranes
- Hoists & trolleys

HYDROLOGY

- Submersible pump
- Water supply treatment
- Waste water treatment
- Sewage treatment





PS - Pressure Station
MCPY - Main Camp and Pipe yard

ECW – SCOPE

➤ Site Preparation

- Clearing, grading
- Cut and Fill, Soil replacement
- Drainage and Fencing

SITE	PURPOSE	Footprint (m)*
MCPY 1	Main Camp, Pipe Yard	500 x 350
MCPY 2	Main Camp, Pipe Yard	500 x 350
MCPY 3	Main Camp, Pipe Yard	500 x 350
MCPY 4	Main Camp, Pipe Yard	500 x 350
PS 1	AGI – Pumping Station no 1	370 X 310 (inc. temp. worksite)
PS 2	AGI - Pumping Station no 2	400 x 310 (inc. temp. worksite)

➤ Access road Construction

- New permanent roads
- New temporary Roads
- Upgrade of existing roads

SITE	REGION	DISTRICT	ROAD TYPE	DESCRIPTION **	Indicative LENGTH
					TOTAL M
PS-1	WEST	HOIMA	3	PAR	707
			2	ERU	4,219
MCPY-1	WEST	KAKUMIRO	3	TAR	605
MCPY-2	CENTRAL	MUBENDE	3	TAR	565
PS-2	CENTRAL	SEMBABULE	2	(ERU)	1,157
			3	PAR	185
MCPY-3	CENTRAL	SEMBABULE	2	(ERU)	1,747
			3	TAR	743
MCPY 4	CENTRAL	KYOTERA	2	(ERU)	980
			3	TAR 1	500
			3	TAR 2	1,160

ECW - EXPECTED PLANNING

Event	Date
Call for Tender	09-Feb -2021
Receipt of 1st tenders	13-April-2021
CFT Evaluation / Negotiation	ongoing
Bid Evaluation Report Issuance (for partner's approval)	Q1-2022
Start Construction	Q2-2022

Land Access expected by Q2 2022
EOI completed in 2018

WATER SUPPLY ACTIVITIES - SCOPE OF WORK

➤ Confirmed: Well Development

- Desktop Study and Reconnaissance
- Site investigations
- Detail Design
- Procurement
- Construction

ITEM NO.	SITE	DISTRICT	BASE CASE	REQUIREMENTS
CONFIRMED SCOPE				
1	PS 1	HOIMA	Well Development	120 m ³ /day
2	MCPY 1	KAKUMIRO	Well development	200 m ³ /day
3	MCPY 2	MUBENDE	Surveying and Design of Tie-in to existing system	200 m ³ /day
4	PS 2	SEMBABULE	Surveying and Design of Tie-in to existing system	120 m ³ /day
5	MCPY 3	SEMBABULE	Surveying and Design of Tie-in to existing system	200 m ³ /day
6	MCPY 4	KYOTERA	Surveying and Design of Tie-in to existing system	200 m ³ /day
OPTIONAL SCOPE – TYING IN TO EXISTING SYSTEMS				
1	MCPY 2	MUBENDE	Construction of Tie-in to existing system	200 m ³ /day
2	PS 2	SEMBABULE	Construction of Tie-in to existing system	120 m ³ /day
3	MCPY 3	SEMBABULE	Construction of Tie-in to existing system	200 m ³ /day
4	MCPY 4	KYOTERA	Construction of Tie-in to existing system	200 m ³ /day

➤ Confirmed Tie-In Works

- Desktop Study and Reconnaissance
- Site investigations
- Detail Design
- Construction

WATER SUPPLY - EXPECTED PLANNING

Event	Date
Call for Tender	08-Feb -2021
Receipt of 1st tenders	16-Mar-2021
CFT Evaluation	ongoing
Bid Evaluation Report Issuance (for partner's approval)	Q4-2021
Contract Award	Q1 - 2022

EOI completed in 2018

REPLACEMENT HOUSING

Key activities

- Site Preparation works
- Materials selection & supply
- Reinforced concrete superstructure & Masonry work
- Roofing, finishing
- Secondary works – Windows, doors, floors, wall and ceiling coverings, painting
- Electrical Installations (Solar supply)
- External works (Landscaping)

Work Organization

- The scope of work was split into four LOTs due to large no. of districts, distances, spread of houses per district
- In total 210 houses to be replaced in 12 Districts

REPLACEMENT HOUSINGS - CURRENT STATUS



EOI (completed in March 2021)



Tendering process completed



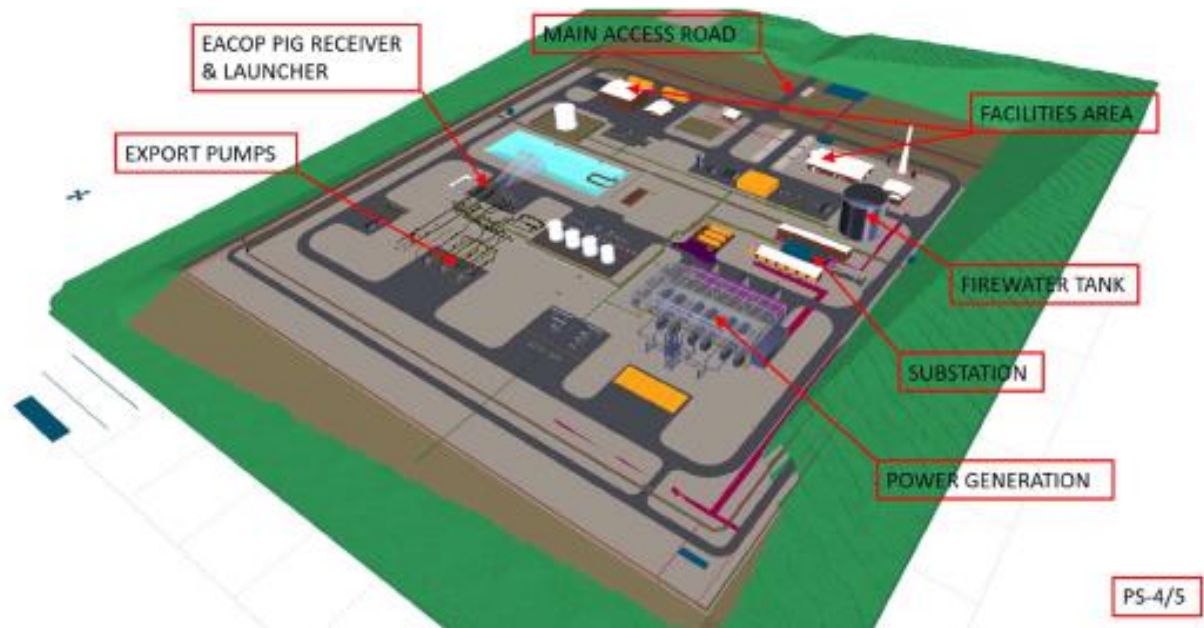
BER Developed and issued to authorities



Awaiting authorities review prior to award

CIVIL WORKS FOR AGI'S

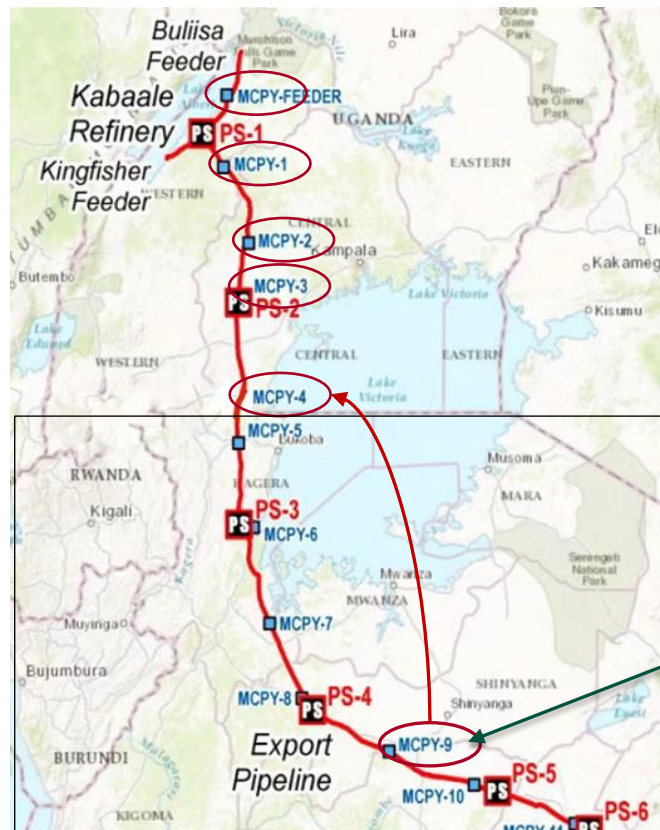
- Foundations for structures and pipe supports
- Roads
- Trenching for underground networks : E&I, water, oil,...
- Buildings:
 - Gard houses
 - Workshops
 - Office Buildings



TENDERING STRATEGY

- All services categorized as **ring fenced** Contracts will be reserved to Local Ugandan Companies
- All subcontractors selection will be done by standard Call for Tender process by the main Contractor in charge of the AGI's and Pipeline construction.
- EOI to be published accordingly in Ugandan newspaper and EACOP Website.

LOGISTIC CYCLE



**Thermal Insulation
Workshop**

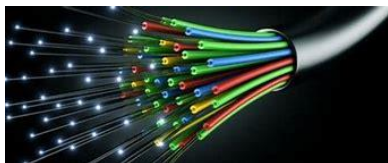
40 trucks
3,500 truck loads
70,000 tonnes to transport in Uganda
(55,000 tonnes linepipes)

ELECTRICAL INSTRUMENTATION TELECOM AND SECURITY SYSTEM INSTALLATIONS

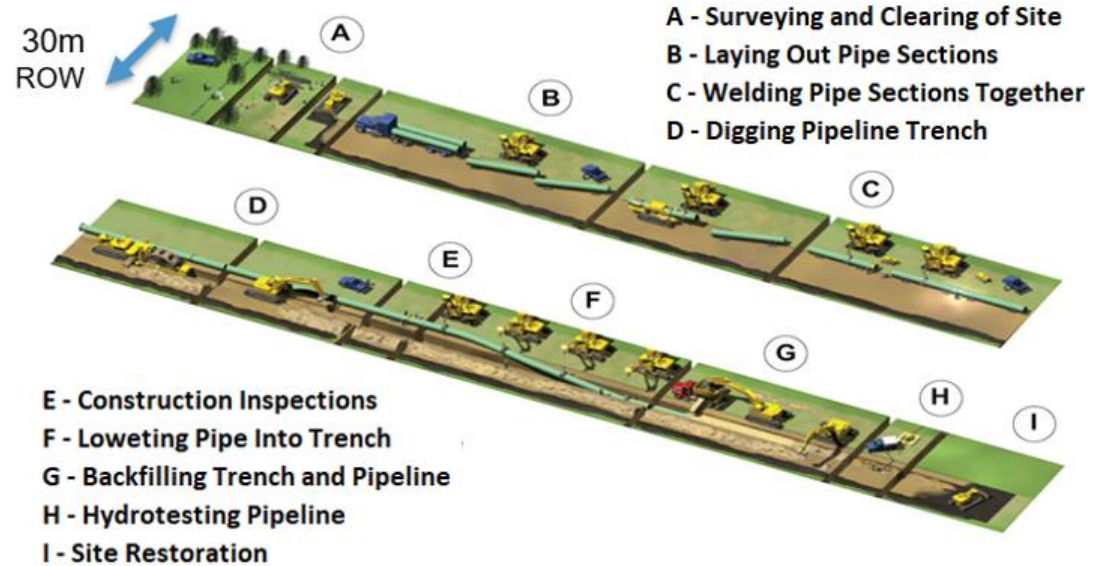
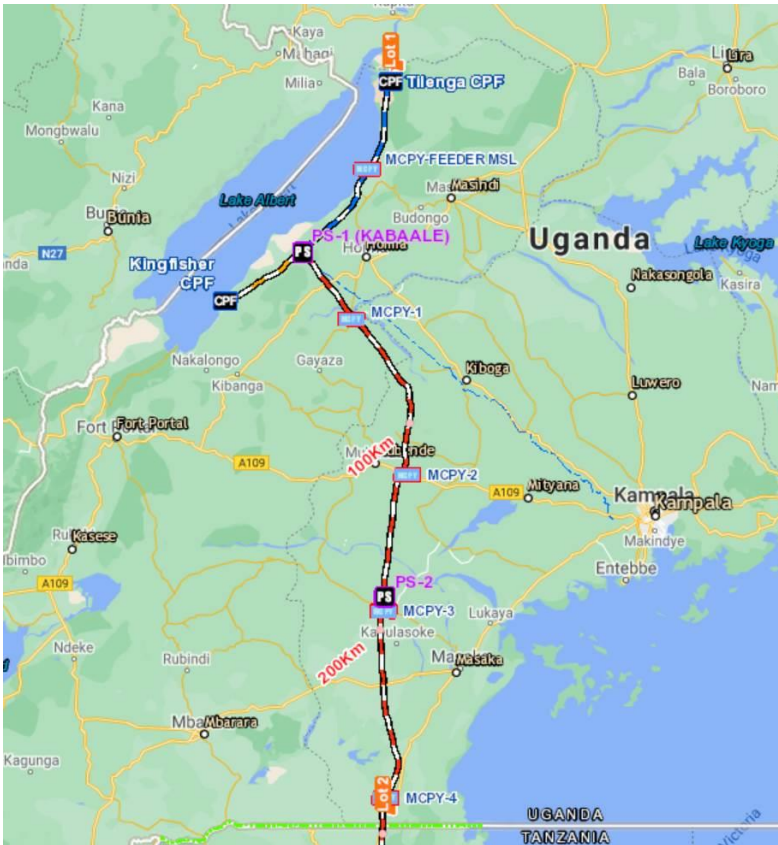
- Integration of Electrical and Instrumentation/ telecom equipments



ELECTRICAL INSTRUMENTATION TELECOM AND SECURITY GOODS AND SERVICES



PIPELINE CONSTRUCTION



FEEDERLINE & PIPELINE (LOT 1)

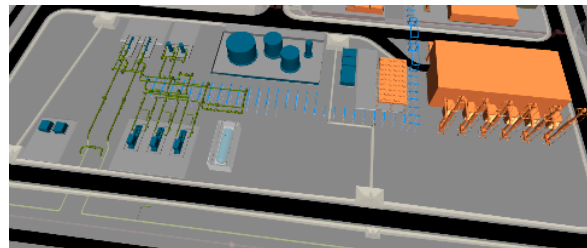
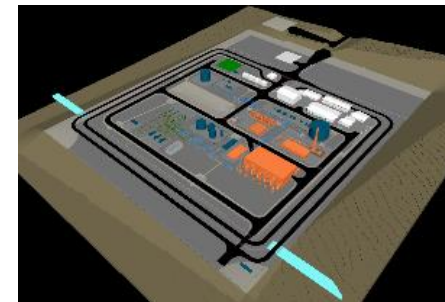
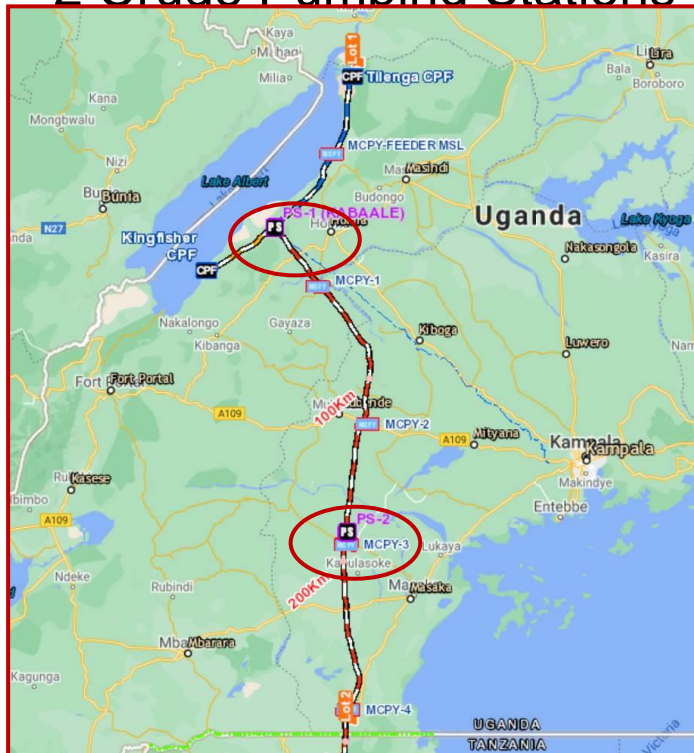
391Km

Kaabale to Mutukula

[illegible]

ABOVE GROUND INFRASTRUCTURE CONSTRUCTION

2 Crude Pumping Stations : Pump Station 1 & 2



[illegible]

EACOP CORPORATE ACTIVITIES SUPPORTING THE PROJECT NEAR TERM

HR & Office Administration

- Office Lease
- Rental accommodation
- International moving support
- Office supplies,
- Payroll Outsourcing
- Technical Assistance Services
- HR & Recruitment Services

IT

- ERP-HR Integration
- IT infrastructure
- Mobile communication services
- Hardware procurement (laptops, IT infrastructure, printers etc)
- Website design, Hosting & Support

Communications

- Communications support
- Website
- Translation services
- Media & Publication services
- Design & Printing services

Land & Social

- Temporary and midterm specialist consulting services
- Valuation & Social support
- Replacement housing construction
- Construction Supervision
- Third Party Advisory Services
- Transitional Support Services
- Banking Support services
- Gender Assessment

Logistics

- Vehicle purchase & leases
- Driver services
- Services- maintenance, Fuel
- Insurance
- In-vehicle Management Systems

Health Safety Security & Environment

- Environmental Consultancies
- Onsite security providers
- Specialized consultation services

SHORT TERM

EACOP CORPORATE ACTIVITIES SUPPORTING THE WHOLE PROJECT DURATION

Logistics, Travel, Hotels

- Freight Forwarding
- Field Office rental
- Meet & greet Services
- Travel
- Accommodation & Hotel Services
- Meals, hospitality services
- Courier, mail services
- Defensive driving

Health, Safety, Environment

- Environmental consulting services
- Waste management
- Medevac & medical services
- Personal protective equipment
- Emergency response
- Laboratory services
- Pest/Vector control services
- Security services

Land & Social

- Livelihood Restoration
- Gender assessment



Legal

- Regulatory compliance and legal advise

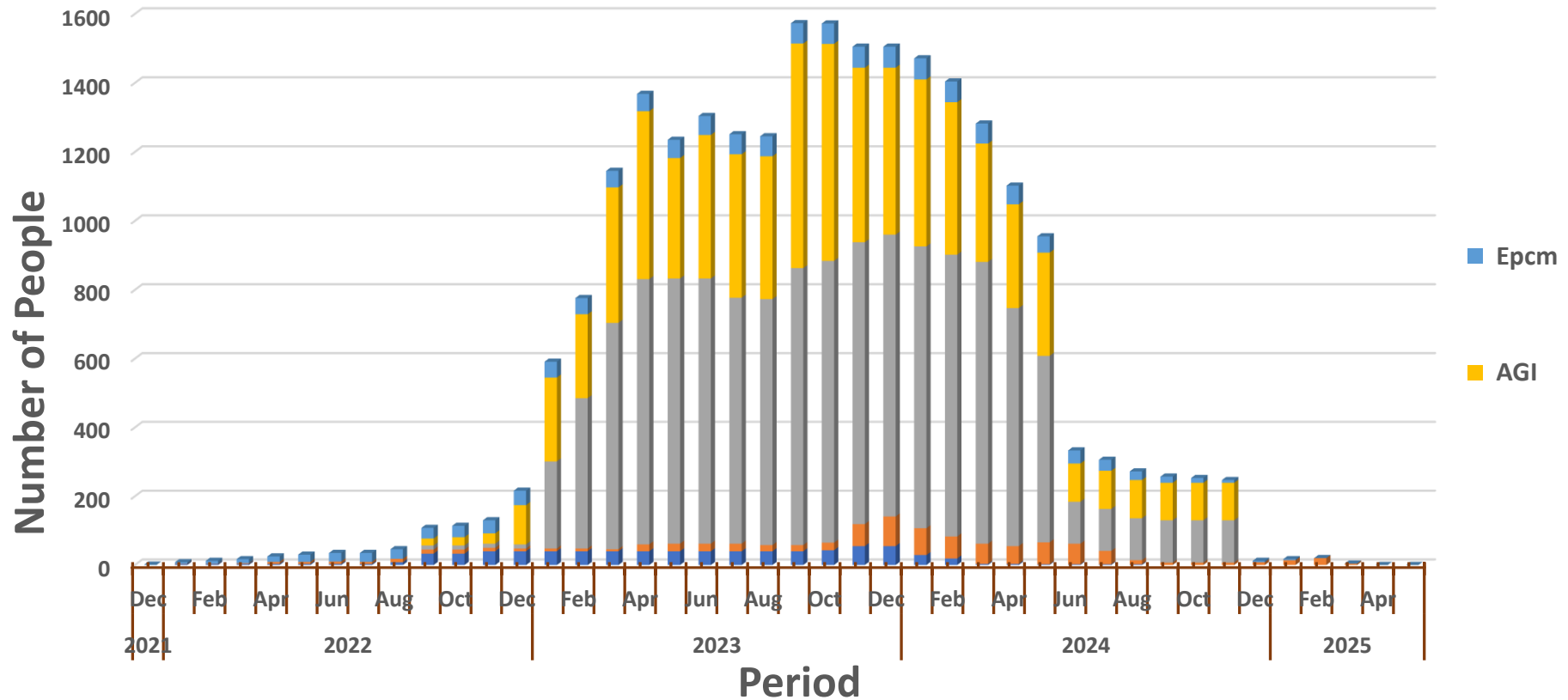
Finance

- Tax advisory & compliance
- Auditing

Information Systems & Technology

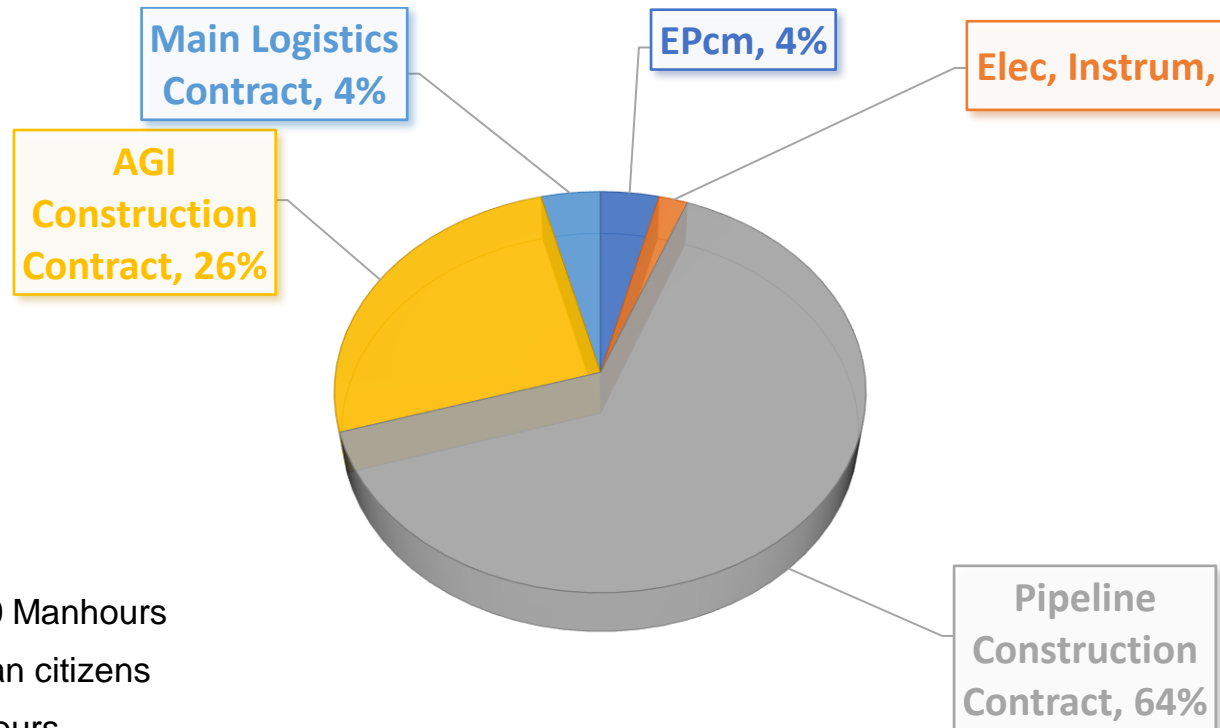
- Network and Telecoms services
- IT Engineering, Integration and Support
- Infrastructure Equipment

EMPLOYMENT OVERALL CONSTRUCTION MANPOWER HISTOGRAM



EMPLOYMENT & TRAINING

CALL FOR TENDER PRELIMINARY RESULTS



- Mahours: 5,600,000 Manhours
- Up to 1,600 Ugandan citizens
- Training: 124,000 hours
- Early Civil Works not included





CAPACITY BUILDING

- All main contractors in partnership with Ugandan Companies
- Train The Trainer > 1600 hrs
- Industry Enhancement Centre, quarterly forums > 1000 hrs
- Training for Local communities
- Internship to students
- Support to Local institutions
- Support to Local communities
 - > tools, temporary facilities, equipments..



EACOP NATIONAL CONTENT MONITORING



EACOP – CONTRACT STRATEGY AND CALL FOR TENDER PROCESS

23rd NOVEMBER 2021



EACOP – PROCUREMENT PLAN

EACOP  

Short term

Long term

Project

• **HR AND OFFICE ADMINISTRATION**

- Rental accommodation
- Technical assistance services
- Office supplies

• **COMMUNICATIONS**

- Media and publication services
- Design and printing services

• **LOGISTICS**

- Vehicle purchase/lease
- Driver services

• **IT**

- Mobile communication services
- Hardware procurement

• **LAND AND SOCIAL**

- Specialist consulting services

• **HSE**

- Environmental consultancies
- Onsite security providers

• **HR AND OFFICE ADMINISTRATION**

- Rental accommodation
- Technical assistance services
- Office supplies

• **COMMUNICATIONS**

- Media and publication services
- Design and printing services

• **LOGISTICS**

- Freight Forwarding
- Hospitality services

• **IT**

- Network and Telecom services

• **FINANCE**

- Tax advisory and compliance

• **HSE**

- Environmental consultancies
- Waste Management
- Security services

• **EPcm package**

- Early civil works → Reserved Contract

- Procurement of long lead items

• **AGI/Pipeline packages**

- Thermal Insulation Package

• **EITS**

- Line-pipe procurement

• **Logistics package**

- Marine Terminal Package

EACOP – PROCUREMENT PLAN

EACOP  

Short term

Long term

Project

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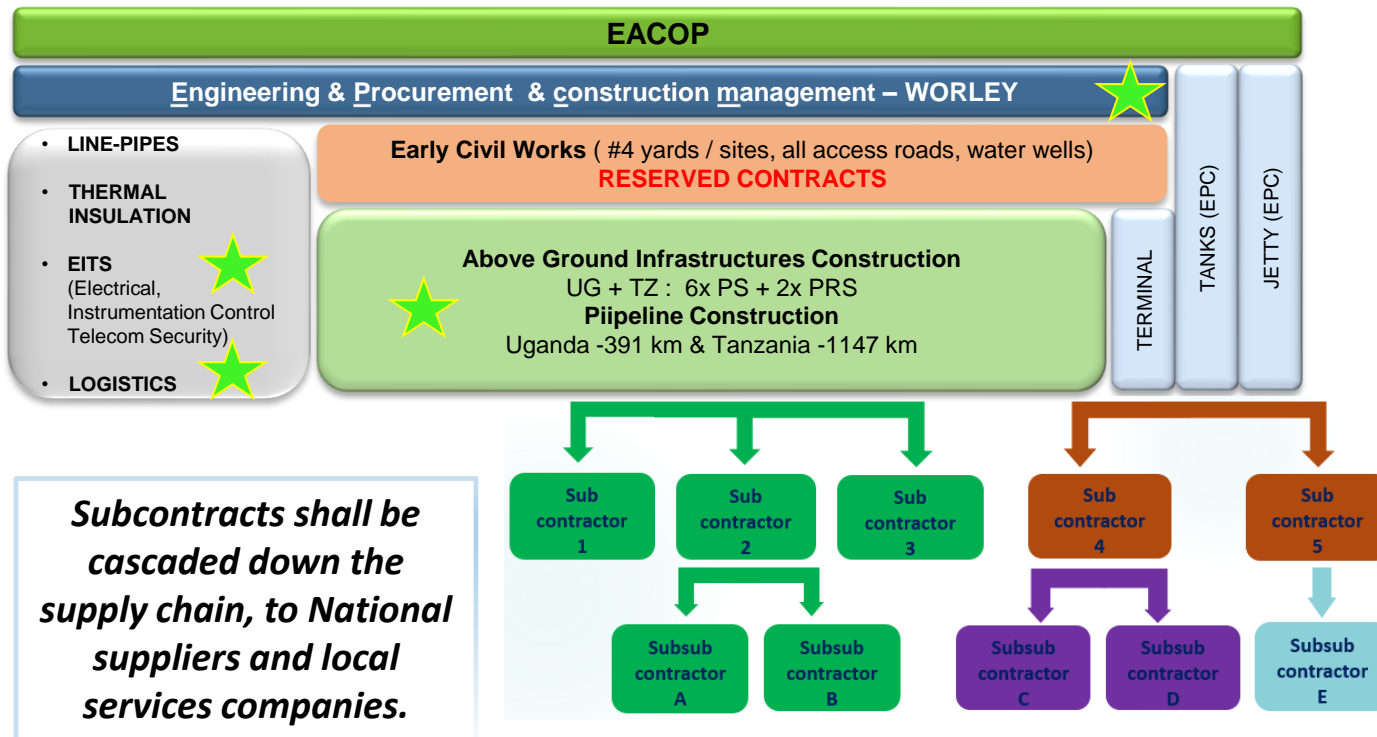
- Line-pipe procurement

• **Logistics package**



- Marine Terminal Package

EACOP - CONTRACTUAL STRATEGY



EACOP PROJECT TENDERING ACTIVITIES

Tendering Status:

- Advertising exercise completed for all Project Tenders
- All Call for Tenders have been issued

The current status per Packages:

SELECTED



EPcm - WORLEY



EITS – SCHNEIDER
ELECTRIC/SNEF



Pipeline and Above Ground
Installations Construction



MLC - BOLLORE

TENDERING PROCESS ON-GOING

Early Civil Works

Certification Package

Water Sourcing

Long Lead Items
(Pumps, Cables, Valves
and Power Generators)

EACOP – SOURCING PROCESS

Expression of Interest (EOI): Published in Uganda newspapers and EACOP website



New Vision

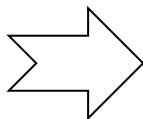


Daily Monitor

+



EACOP
website



In response, Interested Companies shall express their interest

EACOP – SOURCING PROCESS



Expression of Interest (EOI): **Published in Uganda newspapers**



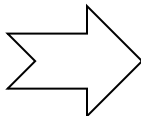
Call for Tender (CFT): **Issued to Selected Companies**



Tender Evaluation Procedure: **Criteria for Contractor selection**
(Tech./Contractual/Commercial)



Contract Award



At the financial evaluation stage of the bids, whenever the difference in the commercial proposals is < 5%, preference in respect to the evaluation criteria will be given to bidders whose offers contain the highest commitment for National Content

NATIONAL CONTENT - RESERVED CONTRACTS



**Following goods and services
shall be provided by Ugandan companies**



Transportation



Security



**Food &
Beverages**



Office supplies



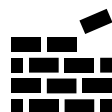
Fuel supply



HR Mgt



**Hotel accommodation
& Catering**



Civil works



**Crane hire (other than specialized
construction equipment)**



**Clearing &
forwarding**



Land surveying



**Locally available
construction materials**



Waste Mgt



**Communication
Services**



**Environment
studies &
Impact
assessments**



IT Services

CALL FOR TENDER EVALUATION CRITERIA



Technical (incl. HSE and National Content (10%) aspects)



Commercial (incl. financial aspects)



Contractual

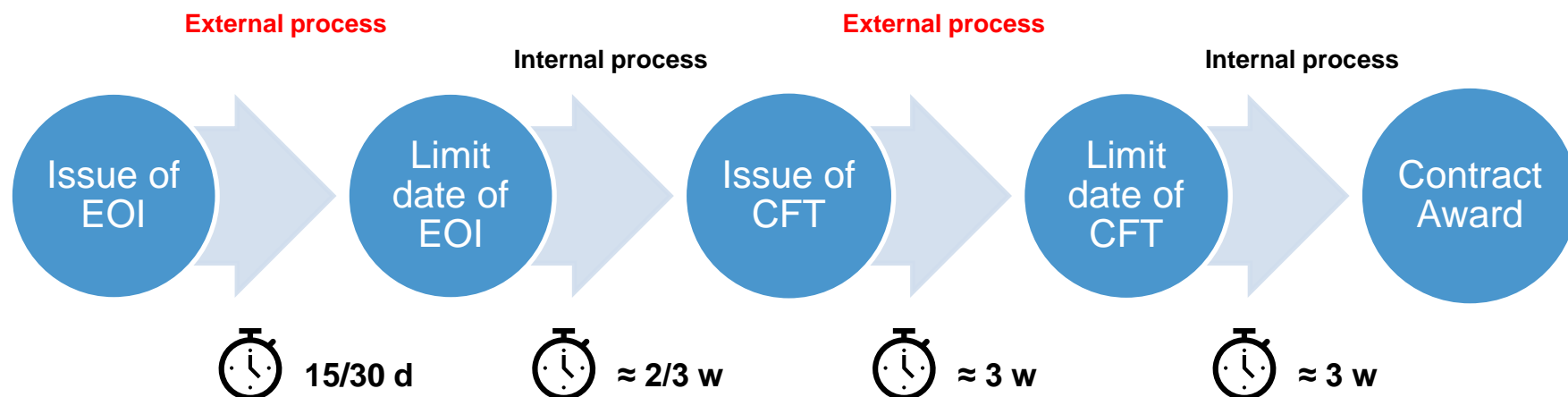


Compliance (Anti-Corruption Due Diligence)



Social Responsibility

GLOBAL TIMELINE OF PROCESS



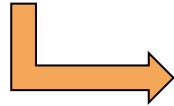
Global timeline : between 10 and 13 weeks

Timing of the CFT process may fluctuate upon the complexity of the CFT

RECOMMENDATIONS



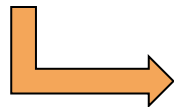
TIME LIMITS (answer to EOI and submission of bid)



Submission of the answers before the time limit



PROVIDE COMPLETE DOCUMENTATION



All required documents (certificates, experience, etc.)

LESSONS LEARNT

Frequent questions asked DURING BIDDING STAGE



- I am a local company, why should I register with [national supplier database](#)?
- Why should I disclose my [company ownership](#)?
- I am a local company, why should I submit my [plan and commitment](#)?
- Is the [reporting requirement](#) applicable to me as a local company?



All vendors & subcontractors are to comply with the Statutory Instruments 2016 No. 34, The Petroleum (Refining, Conversion, Transmission and Midstream Storage) (National Content) Regulations, 2016

ETHICS IN BUSINESS

- **Ethics in Business:**

- Ethical rules and principles in business activities

- **Concretely, Ethics in business deals with :**

Corruption

Fraud

Trust

Human Rights
violations

Environmental
damages

Conflicts of Interest

EACOP HUMAN RIGHTS FRAMEWORK

EACOP undertakes to comply with:



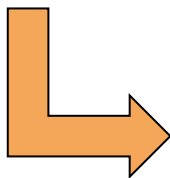
- Ugandan laws



- Applicable International Human Rights and Standards



- Internal Standards and commitments



**SUPPLIERS ARE EXPECTED TO RESPECT
Ugandan laws and EQUIVALENT EACOP
commitments**

HOW DOES EACOP DEFINE CORRUPTION

- 1 Something of **value** (e.g., payments, gifts, travel, entertainment, jobs, internships, favors)
- 2 **Promised, transferred, given or authorized to be given,**
- 3 **Directly or indirectly** through a third party - including through contractors, suppliers, representatives, vendors, JV partners, etc.
- 4 To a **public official / public agent** or to a **private sector agent**
- 5 To **obtain or conserve** some contracts or to have an **undue advantage**

HUMAN RIGHTS AT WORKPLACE

Freedom from Forced Labour



Non-Discrimination



Freedom from Child Labour



Just and favorable working conditions & Safety



Four
fundamental
principles
and rights at
work



PREVENTIVE MEASURES AND EACOP COMMITMENTS

- EACOP Code of Conduct to be shared with contractors and suppliers
- Contractual requirements
- Organization of awareness campaigns
- Assessment of working conditions of our commercial and industrial partners
- Encourage to use the grievance mechanism for project related complaints such as human rights violation.
- Periodic visits and audits

EACOP – PROJECT QUALITY EXPECTATION



EACOP PROJECT QUALITY EXPECTATIONS

- All Contractors and Suppliers are evaluated and selected on consideration of their quality performance and capacity to conform EACOP industry standard.
- A Quality Management System must be in place; demonstrating that quality is part of Contractors and Suppliers good practices.
- A competent quality team in your organization will demonstrate your ability to develop Quality assurance process and implement Quality Control.
- Contractors and suppliers must target a certified quality management system to meet best industry standard practices.



EACOP – PROJECT HSE EXPECTATION



EACOP – PROJECT HSE EXPECTATION



EACOP PROJECT HSE EXPECTATIONS

- All Contractors and Suppliers are evaluated and selected based on the following HSE criteria:
 - Health and Safety competences and performance
 - Level of Management HSE commitment
 - Capacity to comply with the EACOP HSE requirements.
- Contractors and suppliers are expected to have an HSE Management System in place, ensuring safe working practices and procedures and regulatory compliance.
- Trained, qualified and competent HSE personnel will enable you to develop and implement your HSE Management System and demonstrate continuous improvement.
- Targeting a certified Occupational Health and Safety Management System facilitates compliance with EACOP project HSE requirements and industry best practice.



EACOP NATIONAL CONTENT FORUM - WORLEY

“Enhancing Awareness and Participation in the EACOP Project”



INTRODUCTION



Uganda



- Transportation
- Water
- Environmental and Social
- Built Environment
- Oil and Gas
- Power and Renewable Energy



Andrew Kasekende
Managing Director
Infra Consulting Services Ltd. – Uganda



- Oil and Gas Engineering
- Energy Engineering
- Architecture and Building
- Highways and Transport Engineering
- Project Management & PRINCE2
- Surveys
- Social and Environmental
- Legal Services
- H3SE and Healthcare
- Logistics

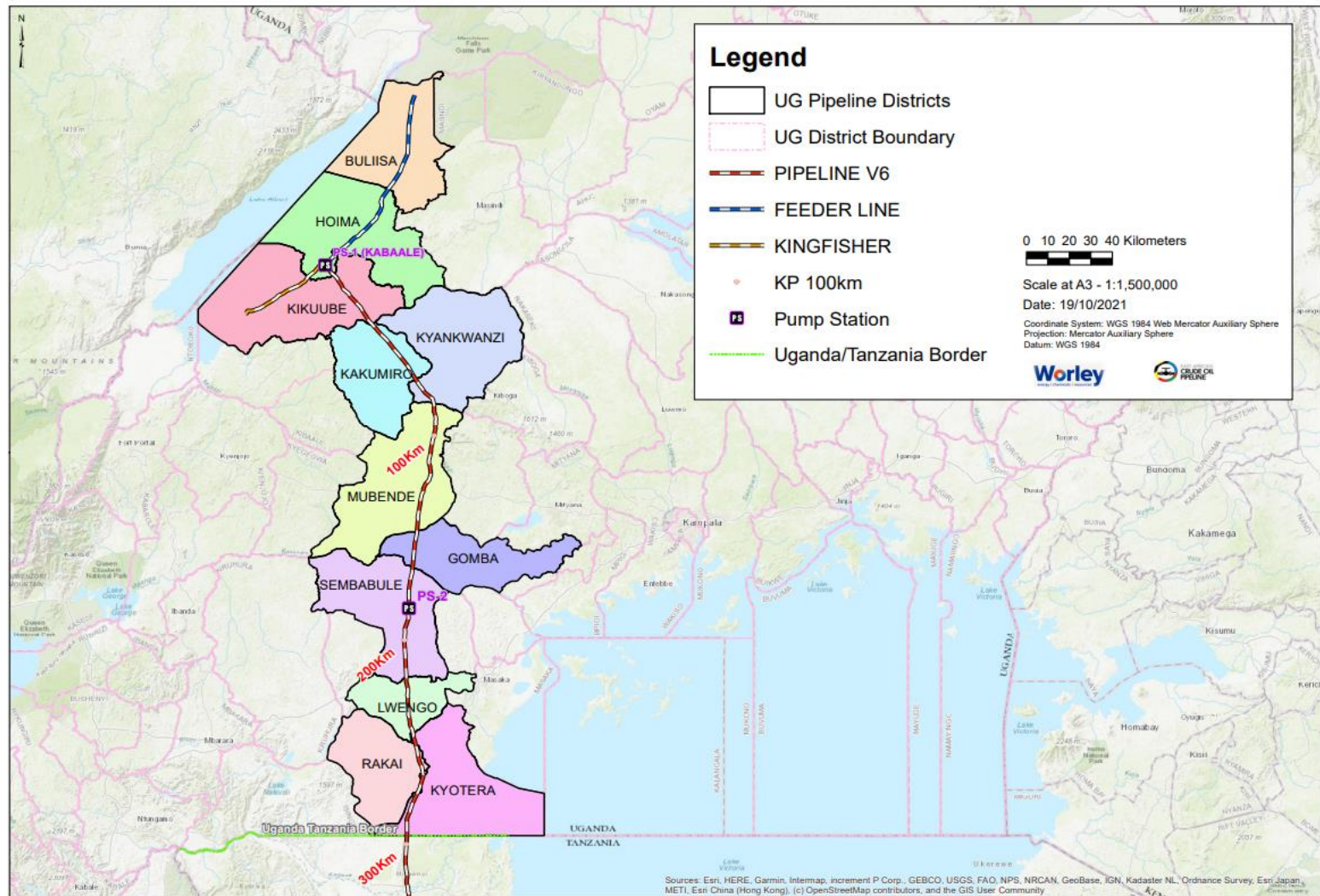


Lawrence Levy Omulen
Chairman and Group MD
Newplan Group – Uganda

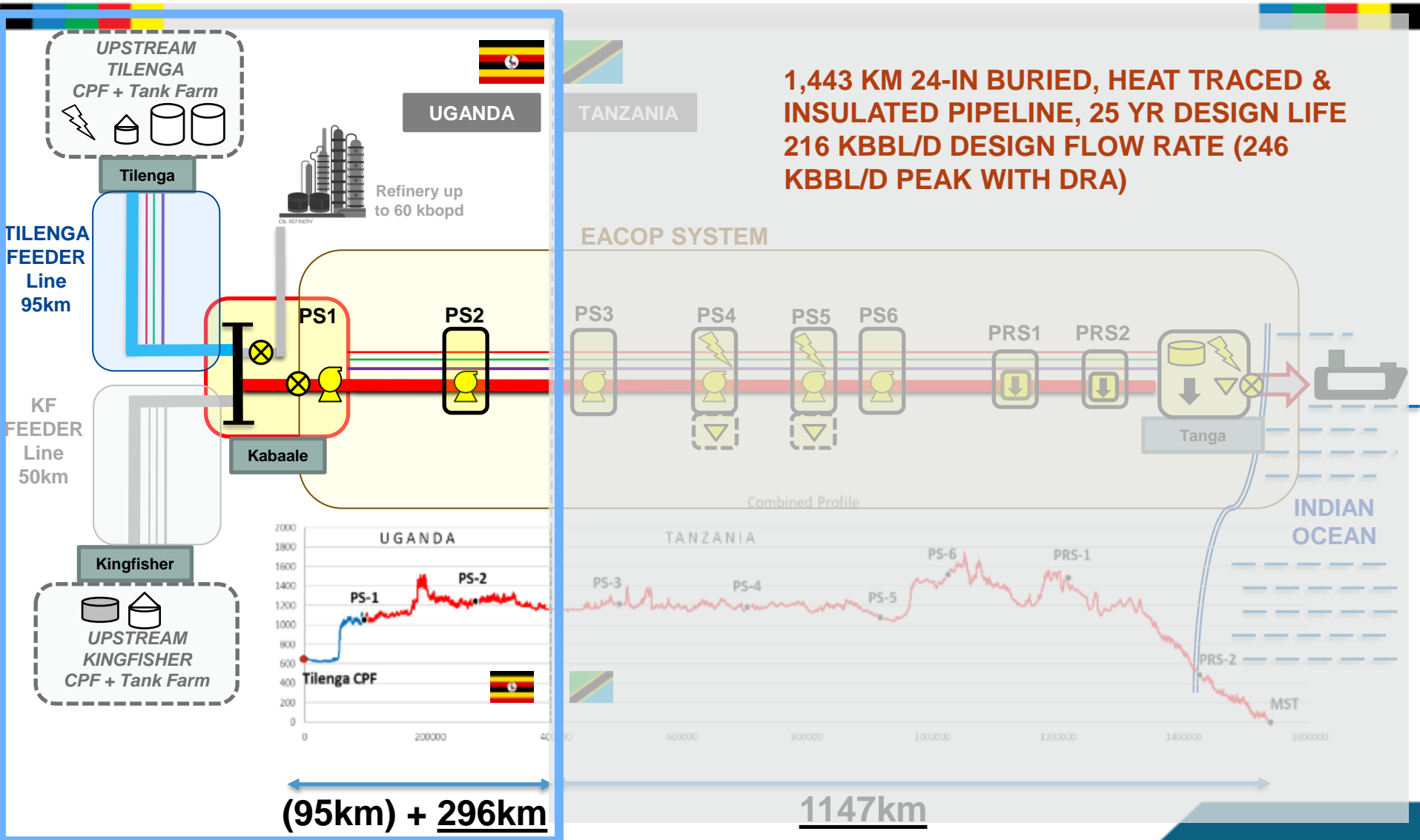
Working as one project delivery team

*Further developing our relationship and collaboration on EACOP with a view to collaborating on future projects.
Building a long-term world class oil and gas project delivery in Uganda*

SCOPE OF WORK - LOCATION



SCOPE OF WORK - OVERVIEW



SCOPE OF WORK – BY LOCATION

Engineering, Procurement & Construction Management, Commissioning (EPcmC) Contractor

Kampala

- Project Management
 - Project Controls, planning, schedule management
 - Finance & administration
 - Coordination & Interface Management
- Engineering
- Procurement Services



Site Locations

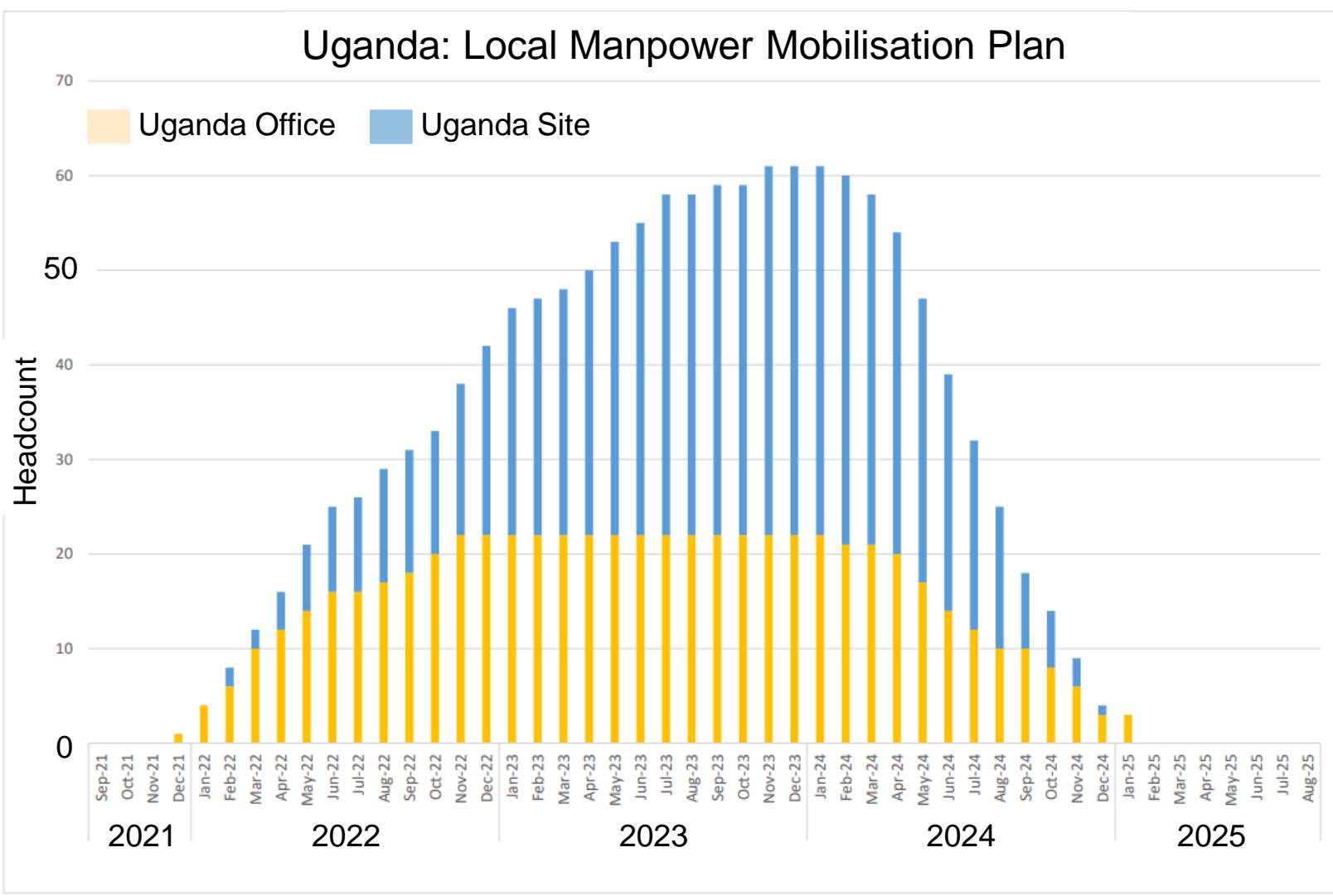
- Construction Management
 - Supervision
 - Quality, HSE,
 - Social, Environmental & permitting
 - Material Management
- Commissioning and Assistance to Start-Up
- Provision of Services and admin Facilities



UGANDA SCHEDULE

	2021 H2	2022 H1	2022 H2	2023 H1	2023 H2	2024 H1	2024 H2	2025 H1
OFFICE EST. KAMPALA								
ENGINEERING								
PROCUREMENT								
CONST. MANAGEMENT								
COMMISSIONING								
• EARLY CIVIL WORKS								
• WATER SUPPLY								
• LOT 1 PIPELINE								

UGANDA MOBILIZATION PLAN



Worley Direct Hires

OFFICE BASED ROLES

Project Management & Support	Procurement	Health and Safety	Project Controls	Compliance
<ul style="list-style-type: none"> • Administrator Assistant • Quality Technical Clerk • Project Management - Engineering • Secretary/Receptionist • Training Administrator • Travel, Visa, Immigration, Work Permits Admin • Office Manager • Subcontracts Specialist • Interface Coordinator/Integrator/MS 	<ul style="list-style-type: none"> • Procurement Lead • Buyer • Subcontracts Specialist • Claims Manager • General Construction Management • Construction Administrator Assistant • Construction Quality Manager • Contract Admin • Follow-on Engineering • Permits & Lands Advisor Uganda • Field Administrator Assistant 	<ul style="list-style-type: none"> • Safety Reporting • H&S Coordinator • H&S Reporting • Journey Management Coordinator 	<ul style="list-style-type: none"> • Planner • Cost Controller • Reporting Lead • Finance and Admin Manager • Accountant • PAF/Timesheet Admin • Document Controller • IT deskside support 	<ul style="list-style-type: none"> • Permitting and Government Liaison • Local Content Office • Environmental Office • Social Office • Community Liaison

SITE BASED ROLES

Construction Management	Procurement	Health and Safety	Quality	Field Engineering
<ul style="list-style-type: none"> Field Construction Supervisors Interface Coordinators Field Planners Project Controls Reporting Quantity Surveyors Surveyors CMT Database Administrator Commissioning Administrator Field Administrator Assistants 	<ul style="list-style-type: none"> Field Contracts Administrators Field Document Controllers Field Materials Controllers Logistics Officers 	<ul style="list-style-type: none"> Field H&S Officers Permits & Lands Advisors 	<ul style="list-style-type: none"> Civil Inspector Civil Quality Inspectors Civil/Structure Inspectors Coating Inspectors Electrical & Instruments Inspectors Field Environmental Inspectors Mechanical Inspectors Quality Leads 	<ul style="list-style-type: none"> Field Civil Engineers Field Electrical & Instruments Engineers Field Geotech Engineers Field Mechanical Engineers Field Piping Engineers Field SCADA Engineers

RECRUITMENT PROCESS

Roles will be for both Office (Kampala) and multiple site locations

We will be recruiting project specific roles through

- Newplan Ltd.
- ICS Engineering and Environmental Ltd.

We will also be using in-country recruitment agencies to advertise and promote jobs

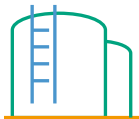


- For every role in Uganda we will prioritise Ugandan candidates as long as they have the skillset
- Each role will clearly explain what skills & qualifications are required
- All engineers will be required to be registered with the **ERB (to verify)**

PROJECT GOODS PROCUREMENT

Mechanical

- Pumps
 - Progressive cavity
 - Crude oil recirculation
 - Sump
 - Centrifugal
- Tanks
 - Potable water
 - Fuel storage
- Overhead travelling cranes
- Hoists & trolleys



Electrical

- Perimeter Lighting
- EHT Local Control system & auxiliaries
- HV and MV cables
- Power junction boxes
- Power service sockets
- Lighting protection equipment

Telecoms

- Telecoms cables & junction boxes
- Marine navigation aids



Instruments

- Instrument junction boxes
- PIG signallers
- Instruments
 - Temperature
 - Pressure
 - Level
- Analysers
- Flow Measurement instruments
- Valves
 - Control
 - Actuated
 - Pressure safety
 - Self actuating . Pressure regulating



PROJECT GOODS PROCUREMENT

Architectural & civils

- Building furniture & equipment
- Warehouse & workshop equipment
- Drainage interceptors

Safety

- Safety equipment
- Foam packages
- Fire & gas detection



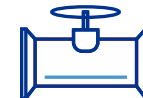
Hydrology

- Submersible pump
- Water supply treatment
- Waste water treatment
- Sewage treatment



Piping

- Bolts & nuts (24" and above)
- Gaskets (24" and above)
- Valves
 - Butterfly
 - Globe
 - Gate
 - Check
 - Double block & bleed
- Hose couplings
- Flexible hoses
- Vent screens



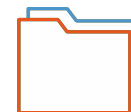
CALL FOR TENDER PROCESS

Key Principles

- Everything is documented & recorded.
- Procurement is project specific and is a joint EACOP and Worley process
- Subject to Worley and EACOP Quality reviews & standards

1. Expression of interest/advertisement in the New Vision and the Daily Monitor Newspapers

- Commitment to, and evidence of, local content
- Technically able to deliver the scope
- Experience list
- ISO certification
- Extract from Quality Management System to show positive material ID process
- 2 year lookahead of their shop loading charts (for manufacturing tenders)



2. Prequalification

- Questionnaire
- Detailed review



3. Tender Process

- Sealed bid tenders
 - Technical, local content, compliance, price
- Shortlist process
- Detailed evaluation of the shortlisted submissions



CONTRACTS TO SUPPORT WORLEY OPERATIONS

● Transportation – In Kampala- Q3 2022 to 2025

- Buses to transport employees
- Cars to transport employees
- Drivers



● Hotel accommodation Q1 2022 to 2025

- Required for travelling employees before they go to site and when they return
- Other flight locations



● Security Q1 2022 to 2025

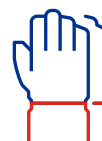
- Requirements to be confirmed

● Office supplies Q3 2022 to 2025



● IT & Equipment Q3 2022 to 2024

● PPE Q1 2022



CALL FOR TENDER PROCESS - WORLEY

Key Principles

- Everything is documented & recorded.
- Procurement is Worley process
- Subject to Worley reviews & standards

1. Expression of interest/advertisement in the New Vision and the Daily Monitor Newspapers

- Commitment to, and evidence of, national content
- Able to deliver the scope
- Experience list

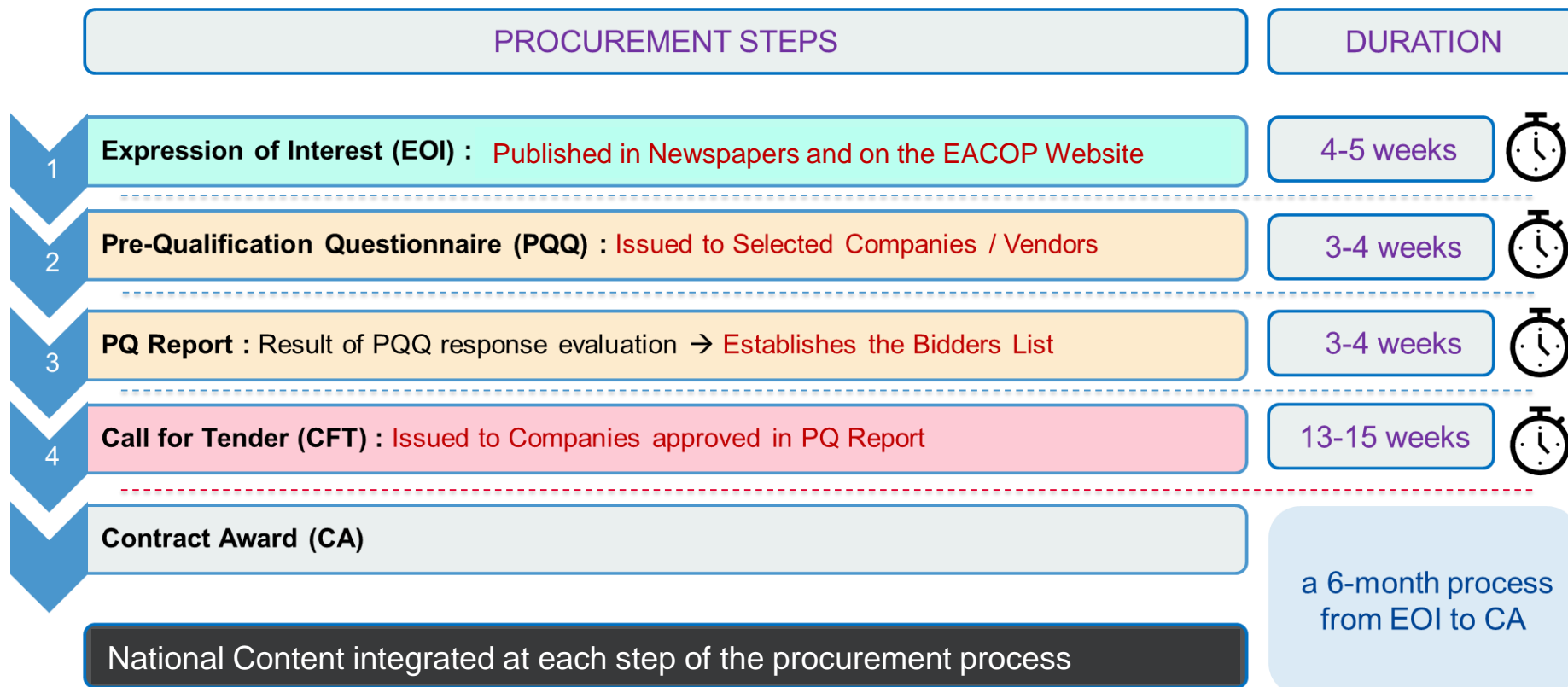
2. Prequalification

- Questionnaire
- Detailed review

3. Tender Process

- Sealed bid tenders
- Shortlist process
- Detailed evaluation of the shortlisted submissions

PROCUREMENT PROCESS



CONTACT DETAILS

Worley Europe Limited – EACOP Project

27 Great West Road

London

TW8 9BW

United Kingdom

- **Project Director:** Daniel Rapiti
- **Local Content Manager:** David Bishop
- **Procurement Manager:** Alison Masterson
- Email - **EACOP-supplierinfo@Worley.com**

Please include:

- Company Name ✓
- Website URL ✓
- Contact details / Email ✓
- Description of the equipment and materials that your company supplies ✓
- E-copy of company brochure ✓

Worley Uganda Contact details will be provided in due course

EACOP NATIONAL CONTENT FORUM

“Enhancing Awareness and Participation in the EACOP Project”



MAIN LOGISTICS CONTRACTOR (MLC)

BOLLORE TRANSPORT & LOGISTICS UGANDA

IN
UGANDA
SINCE 1968

*AEO (Accredited
Economic Operator)
in East African
Community under the
World Custom
Organisation*

*Experienced
Regional
Transporter*

*GLOBAL
LOGISTICS
NETWORK IN
AFRICA*

SYNERGIES

- Transport Operations & Management
- Heavy Lift / Out of Gauge Transport
- Health, Safety, Social, Security, Environment (H3SE) – Transport Reference in Uganda
- Quality Assurance (QA) / Quality Control (QC)
- Advanced Driver Training Program
- Investment Capacities
- Local Communities Opportunities
- Customs Compliance & Taxes Compliance Structures
- Footprint & Facilities Developments in Uganda
- IT System and In-Vehicle Monitoring System (IVMS)

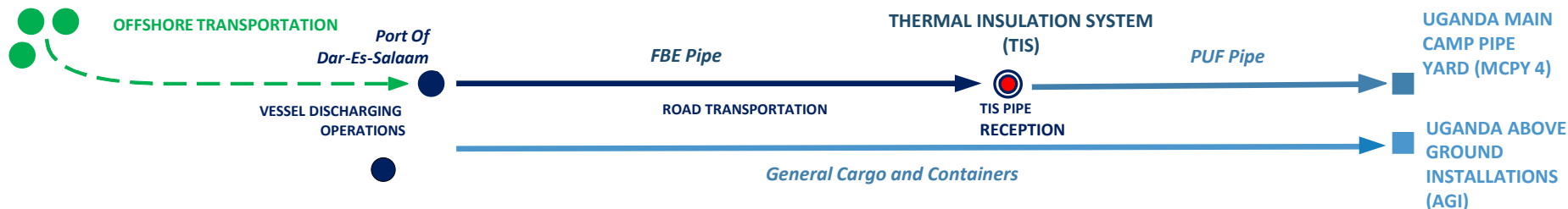


Ugandan Scope

Offshore Transportation Scope

Tanzanian Scope

Ports Of Origins



- 1 **PIPE:**
COATED PIPE SHALL BE TRANSPORTED FROM TIS YARD IN ISAKA, TANZANIA TO MCPY4 AT MTUKULA BY UGANDAN HAULIERS
Approximately 391 km of the EACOP Pipeline will be in Uganda

- 2 **OTHER CARGO:**
CONTAINERS AND GENERAL CARGO FOR UGANDAN WORKSITES WILL BE TRANSPORTED BY UGANDAN HAULIERS

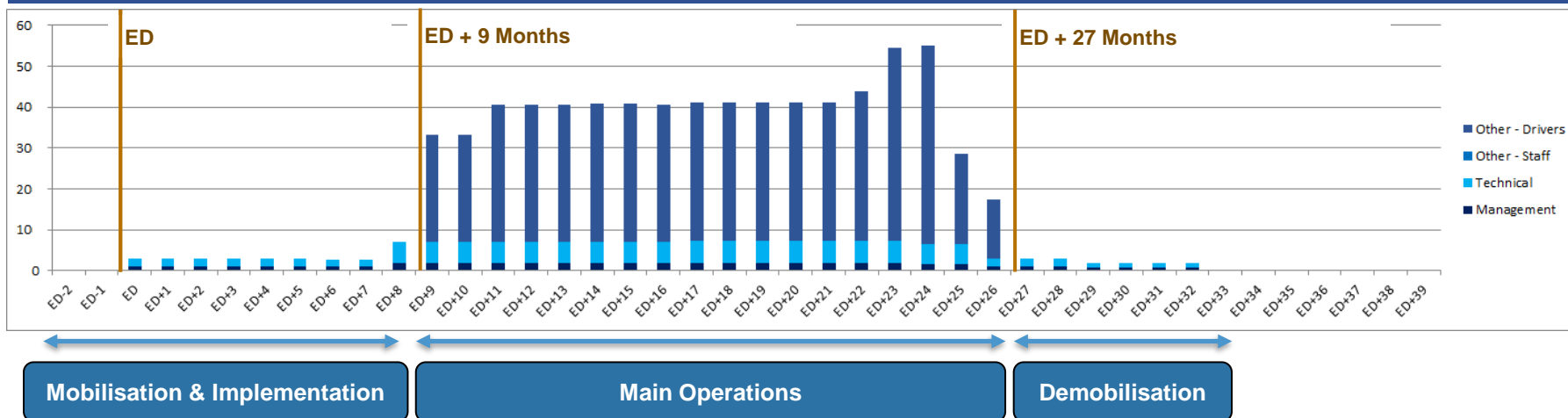
EACOP & VENDORS




Uganda National Employment

	Management	Technical	Other/Unskilled	Overall
Contractor / Nb Ugandan	2	1	14	17
Subcontractor / Nb Ugandan	2	2+	50	54+

Uganda Employment Histogram *Effective Date (ED) = Contract Commencement Date*





Priority will be given to Local personnel for technical and management positions where such skillset exist

Local Approach in Recruitment will be adopted

Database & maintain a pool of labour applications at Local level

Recruitment process is governed by Ugandan Law

Local Personnel

- **Job Advertisements** within local communities
- Shortlisting and interviewing, considering fair representation of the local communities
- Onboarding, induction and training program

Ugandan Skilled / Management Staff

- **Job advertisements**
- Shortlisting, interviewing and selection
- Onboarding, induction and skills development program

Job Title	No.
Drivers	>50
Riggers / Signals	>2
Maintenance Team	>2
HSE Officers	>2
Trainers	Outsource as required
OTHER POSITIONS – including:	>50
<ul style="list-style-type: none"> • Clearance & Forwarding Team • Cleaners • Disbursements Control • Documentation Control • Exemption Coordination • Inventory Control • Lashing Equipment Supervisors • National Content Manager • Main Camp Pipe Yard Site Supervisor • Mechanical Handling Equipment Operators • Operations Supervisor • Track & Trace Personnel • QHSE Manager • Reporting Coordinator • Road Documentation Coordinator • Road Marshalls • Road Operations Coordinators • Road Permit Coordinator • Road Tracking & Monitoring Coordinator • Road Transport Supervisors • Runners • Site Administration Managers • Site and Operations Team 	

Main Logistics Services Provider

- Transportation (other than cross-border transportation for exceptional convoy or in case of unavailability)
- Security
- Foods and beverages
- Hotel accommodation and catering
- Local staff human resource management
- Office supplies
- Fuel supply
- Land surveying
- Goods clearing and forwarding
- Crane hire
- Locally available construction materials
- Civil works
- Environment studies and impact assessments
- Communication and information technology services



UGANDAN LOCAL GOODS AND SERVICES

- Prime-Movers & Trailers
- Mechanical Handling Equipment
- Mobile Workshop
- Personal Protective Equipment (PPE) & Signage
- HSE (Cleaning, Spill Kits, Firefighting, etc.)
- Accommodation Containers
- Lavatory Containers & Changing Room
- Storage & Maintenance Containers
- Furnishings (Office & Dormitory)
- Handling and Lifting Accessories (Lashing, Shackles, etc.)
- Light Vehicles (4 Wheel Drive, etc)
- Lighting Towers
- Communication (Computers, Radio Hand Sets, etc)
- Catering & Food Vending

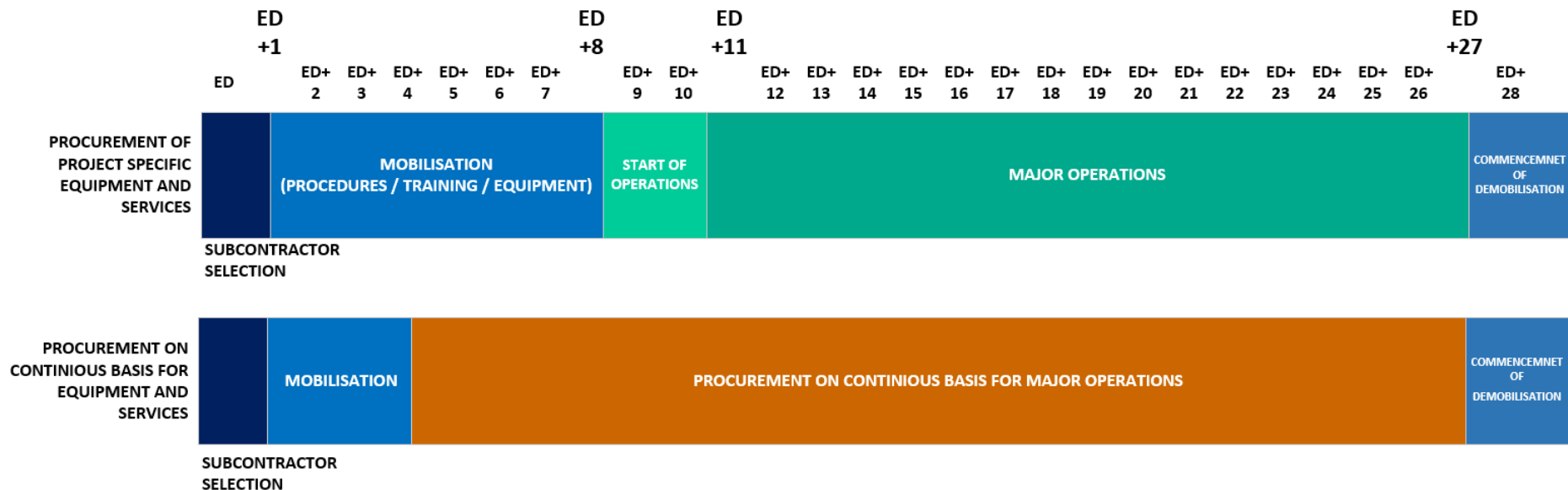


UGANDAN PROCUREMENT OF LOCAL SERVICES

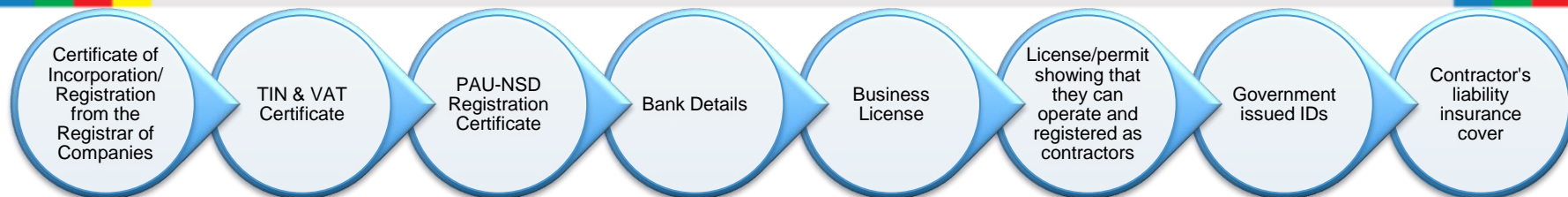
- Road Transportation
- Escort / Road Patrol Operations and Management
- Transport of Personnel
- Health and Medical Checks
- Labour Sourcing Services
- Legal Accounting and Financial Services
- Hygiene Services
- Catering Services
- Site Security Services
- Yard Operations
- Management of Contractor's Main Camp Pipe Yard (MCPY) Operations



Effective Date (ED) = Contract Commencement Date



UGANDAN PROCUREMENT PROCESS/ BUSINESS TO BUSINESS



Procurement of Local Goods & Services

- **Expression of interest / advertisement** with detailed scope of work
- Questions and clarification sessions
- Apply Main Logistics Contractor (MLC) Subcontracting Management System
- Evaluation of commercial and technical proposals
- Notify approved suppliers (intent to award)
- Purchase orders and contract requirements

Duration of the process: between 0 – 3 months

Point of Attention for Local Companies

- PAU- NSD Supplier registration to be completed
- All legal documentation, certification etc. to be valid
- Periodic Supplier reviews
- Reporting process requirements
- Suppliers to agree with all Project Standards (HSE, Ethics, Legal, Insurance, etc.)

Service Providers to demonstrate:

- Previous experience
- References from current and past clients
- Understanding of the Project's requirements
- Relevant training / qualifications (heavy vehicle driving licences, operator licences, etc.)

BOLLORE TRANSPORT & LOGISTICS UGANDA

Address:

**Plot M-611
Ntinda Road
P.O. Box 5501
Kampala**

Info.Uganda@bollore.com

EACOP NATIONAL CONTENT FORUM – PIPELINE & AGI

“Enhancing Awareness and Participation in the EACOP Project”



Onshore Pipeline

Offshore Pipeline

Oil & Gas
Storage

Oil & Gas Field
Facilities



As Of 2021

100,000 km onshore pipeline projects

200 km offshore pipeline projects

30 million m³ oil and gas storage projects

100 sets oil & gas field surface facilities

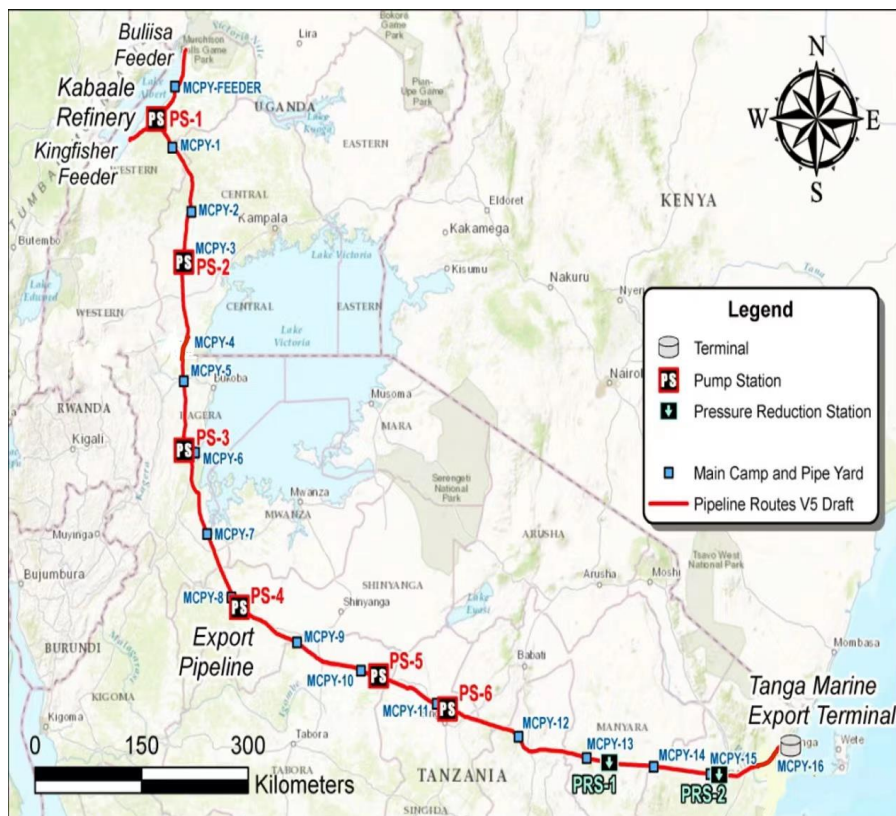
LNG Processing &
Receiving Terminals

Mini Refinery

Operation
Maintenance

Tele Communication
& Power

SCOPE OF WORK



Distance: Start from Tilenga to Hoima to the border of U&T

Length: 392km in Uganda

Diameter: 24"

Facilities: 2 Pump Stations, 5 Main Camps and Pipe Yards, mainline block Valves, and electric heat tracing stations

Duration: 24 months construction +3 months of commissioning support with warranty period of 24 months

Engineering: Site design

Procurement: Steel pipes up to 24", valves up to 2", pipe supports, coating and insulation materials, bulk materials for telecommunication instruments, and bulk materials for civil construction

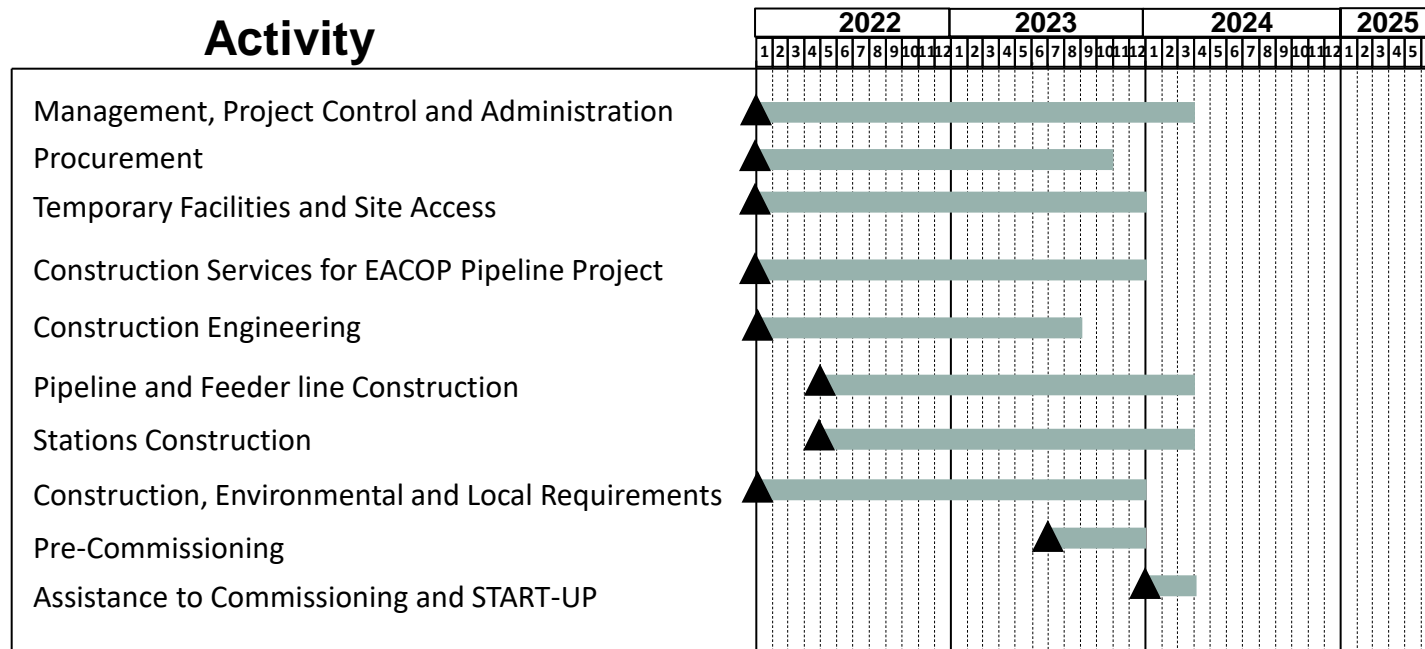
Construction: MCPY, Pipeline welding and coating, AGI

Features of The PIPELINE work:

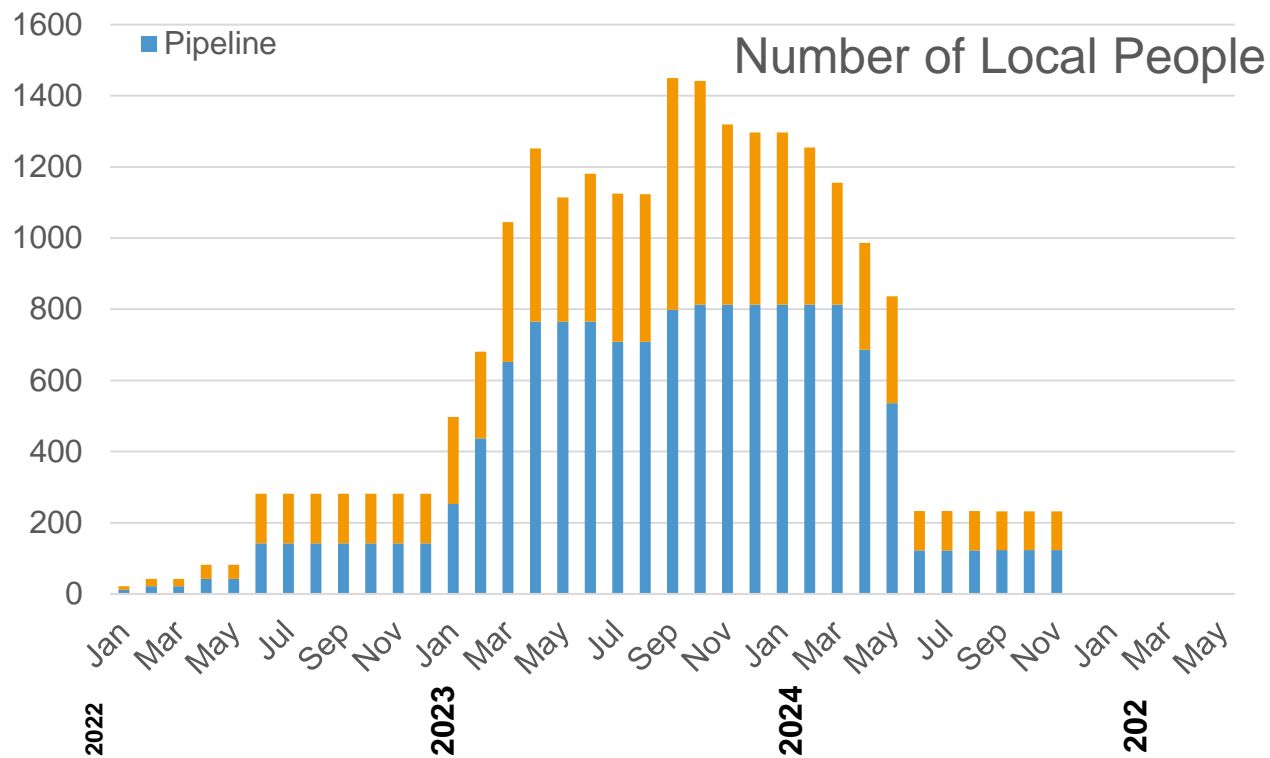
In-line Electrical Heat Tracing (EHT) system

FBE Coating + Thermal Insulation (70mmPUF+5mmHDPE)

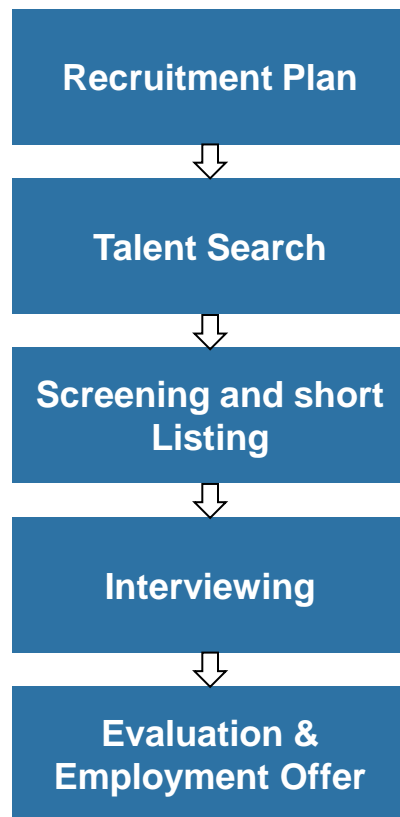
SCHEDULE

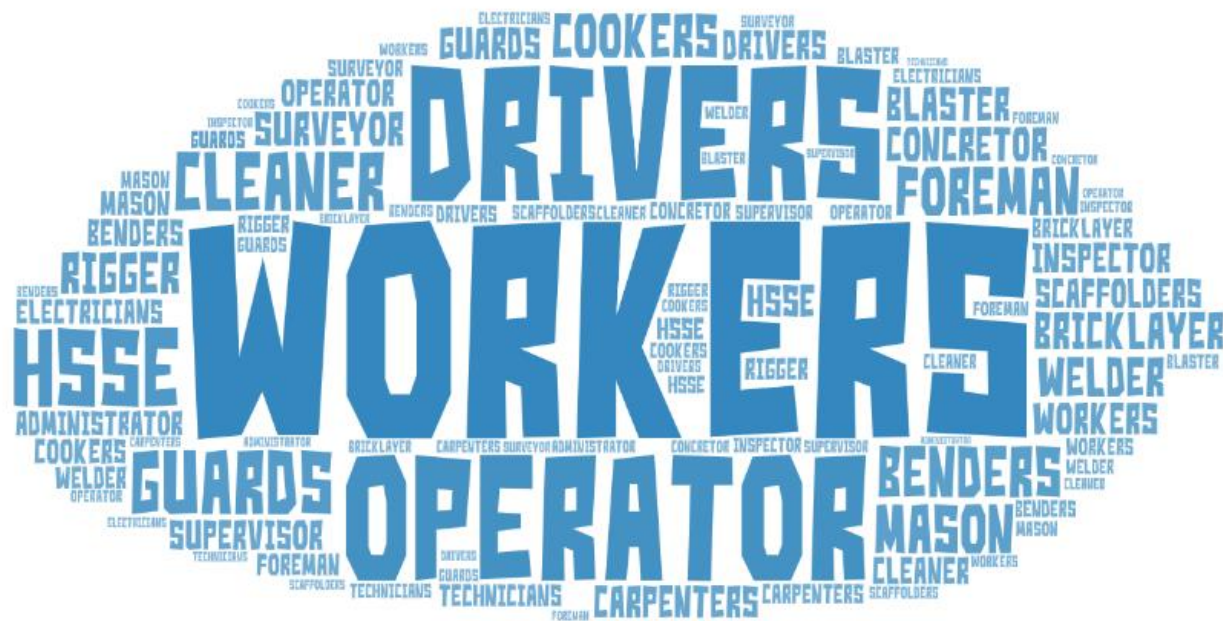


NATIONAL EMPLOYMENT



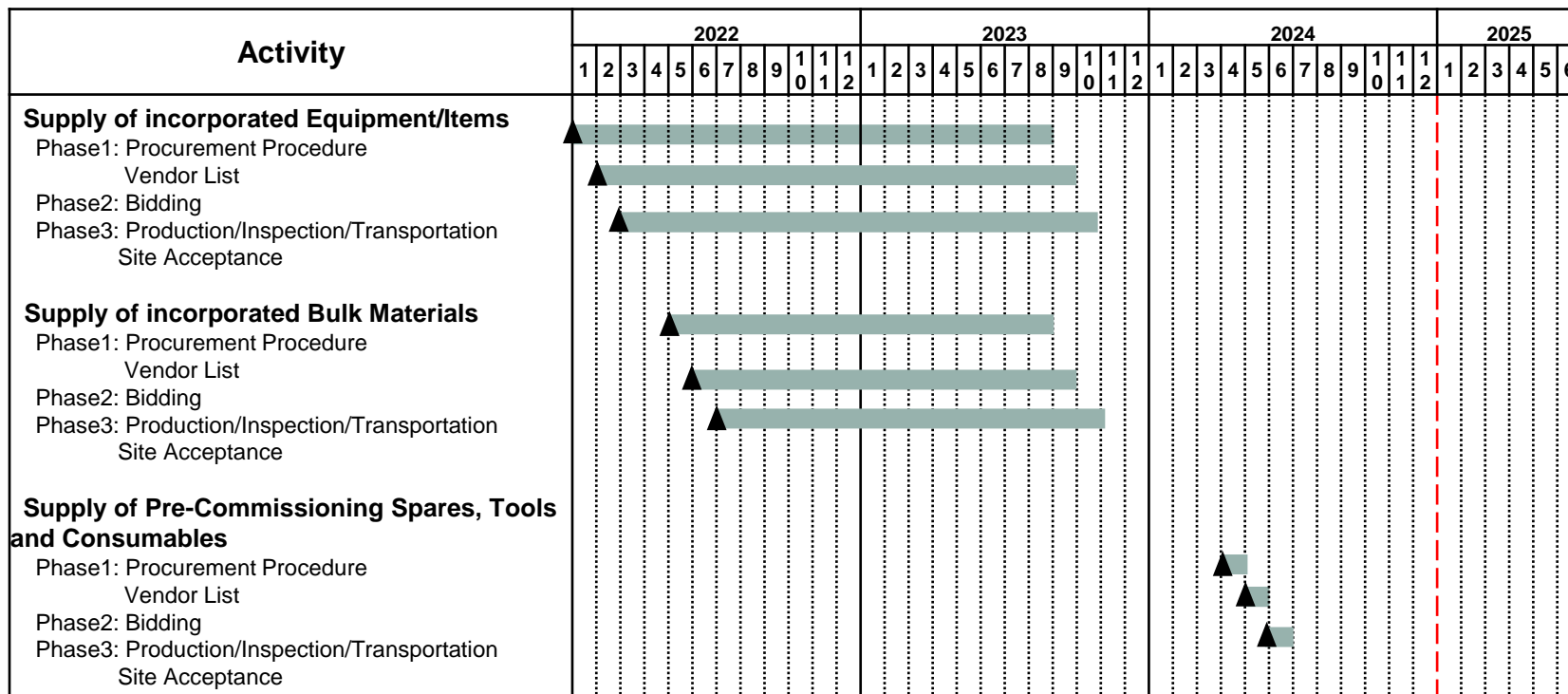
RECRUITMENT PROCESS

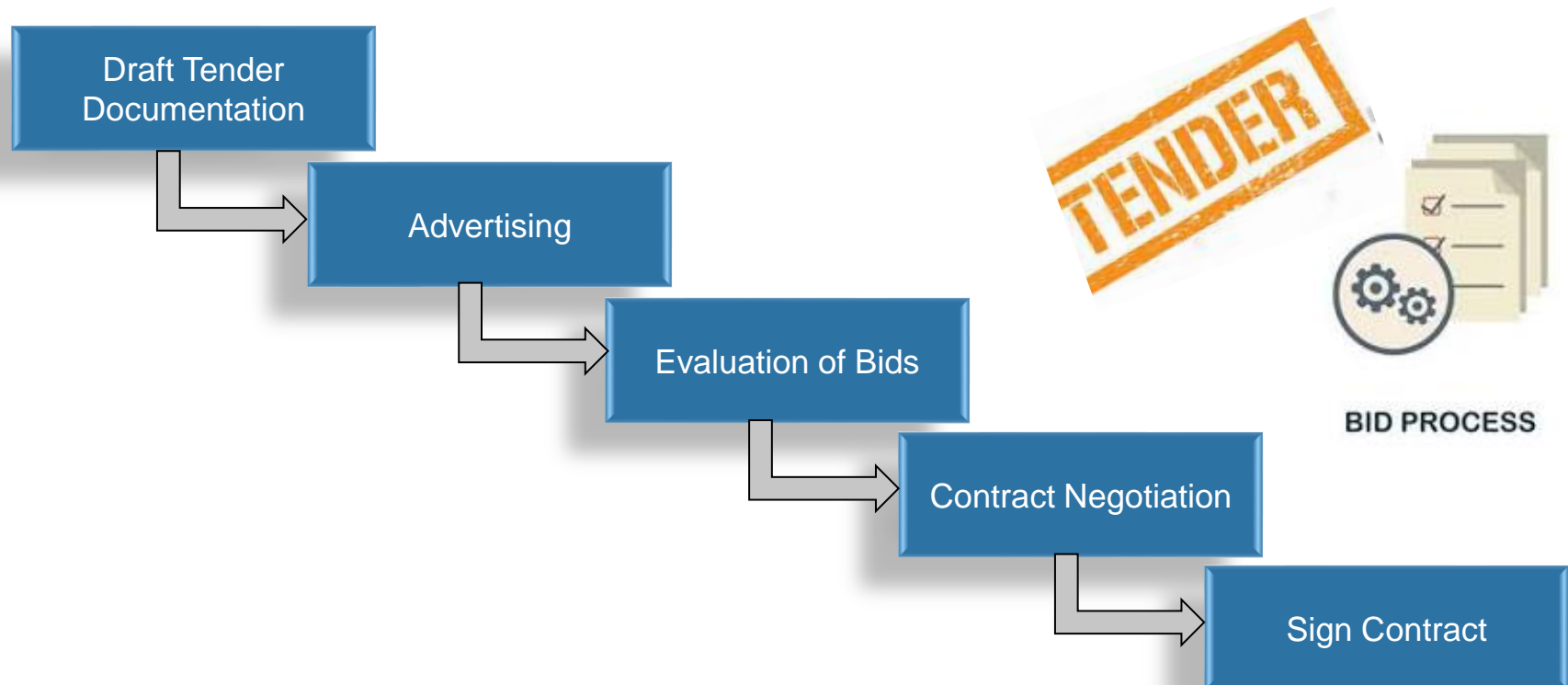




Goods & Services	
Foods & Beverages	Transportation
Office Supply	Security
Fuel Supply	HR Management
Hotel Accommodation	Equipment Hire
Bulk Construction Materials	Civil Work
Environment Studies & Impact Assessments	Land Surveying
Waste Management	Communication and Information Technology

LOCAL GOODS & SERVICES/ PROCUREMENT PLAN





China Petroleum Pipeline Engineering Co., Ltd.

- Email: cppnclc@outlook.com
- Whatsapp: +256 761333647
(Message Only, 8:30—17:00)
- Web: <http://cpp.cnpc.com.cn/>



CONTRACTOR PRESENTATION EITS EQUIPMENT PACKAGE WORK

“Enhancing Awareness and Participation in the EACOP Project”



The consortium between Schneider Electric France and SNEF (and their local entities) will deliver the EITS scope of EACOP

Schneider
Electric

GRUPPE
SNEF

SEF PE* of UG



EKIUM UG Ltd



Ekium UG Ltd (as affiliate of SNEF) and SEF Permanent Establishment (*tax representation of SEF) will manage procurement of local goods and services

About Schneider Electric - <https://www.se.com>

A leading supplier of **digital solutions** for **Sustainability and Efficiency**.

Through digital transformation integrating **world-leading process** and energy technologies, end-point to cloud connecting products, controls, software and services, across the **entire lifecycle**, enabling **integrated management**, for homes, buildings, data centers, infrastructure and industries.

About SNEF Group - <https://www.snef.fr>

A major supplier of **end-to-end services** throughout the life cycle of installations, built around a wide range of technical skills and with **multi-technical solutions** in the fields of energy, mechanics and **digital technology**. Promoters of the digital revolution, of Connected Objects, Big Data, cybersecurity, industry 4.0, Artificial Intelligence and Virtual Reality

SCOPE OF WORK

132kV GIS (Option)



ELECTRICAL



**33kV
GIS**



**33kV
DVCAS/GIS**



**5.5/12kV
SM6/AIS**



**11/12kV
PIX/AIS**



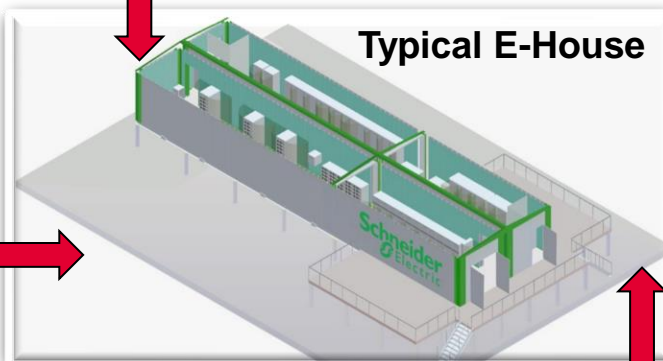
**0.4kV
BLOKSET**



**AC UPS
GUTOR**



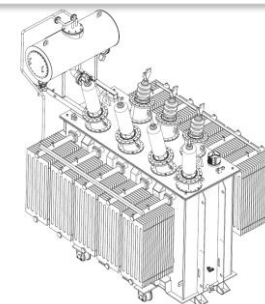
**UPS Battery
SAFT**



Typical E-House



**Distribution Transformers/
Shunt Reactors**



**Power
Transformers**

TELECOMMUNICATION & SECURITY



**Telecom
masts**



**Meteo
System**



**CCTV
System**



**FO, data and
telephony network**



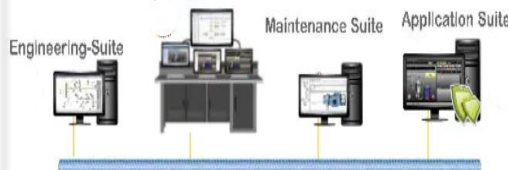
**Optical Transport
Network**



Cybersecurity

Instrumentation & Control

Operations-Suite



Integrated but segregated Safety: UCM

Powerful Controller FCP280

Compact I/O

Intelligent Marshalling I/O

**Schneider Foxboro / Triconex
Plant Control & Safety Systems**



**AVEVA OASys
Pipeline Management Software**

Electrical and Pre- Assembled systems

This part of the Scope of Work consist of Engineering, Procurement, Workshop & testing, packing & preservation, assistance of installation, hook-up, commissioning and start-up, performance test, training for the Prefabricated buildings and integrated electrical systems like switchboards, transformers, HVAC, control systems etc.

Focus on Local market - Uganda

1. Customs Clearance, Storage and local logistic of free-issue equipment's;
2. E-House Site Installation– local labour force/testing tools;
3. Field Cable Termination and Testing – local labour force/testing tools;
4. Plant commissioning - local labour force/testing tools;
5. Performance Tests - local labour force;
6. Final Documentation - local labour force;

SCOPE OF WORK

INSTRUMENTATION & CONTROL SYSTEMS

The Scope of Work consist of Engineering, Procurement, Workshop & testing, packing & preservation, assistance of installation, hook-up, pre-commissioning, commissioning and start-up, performance test and training of Plant Control System, System Integration, SCADA, Asset Management, Production Data Server

Focus on Local market - Uganda

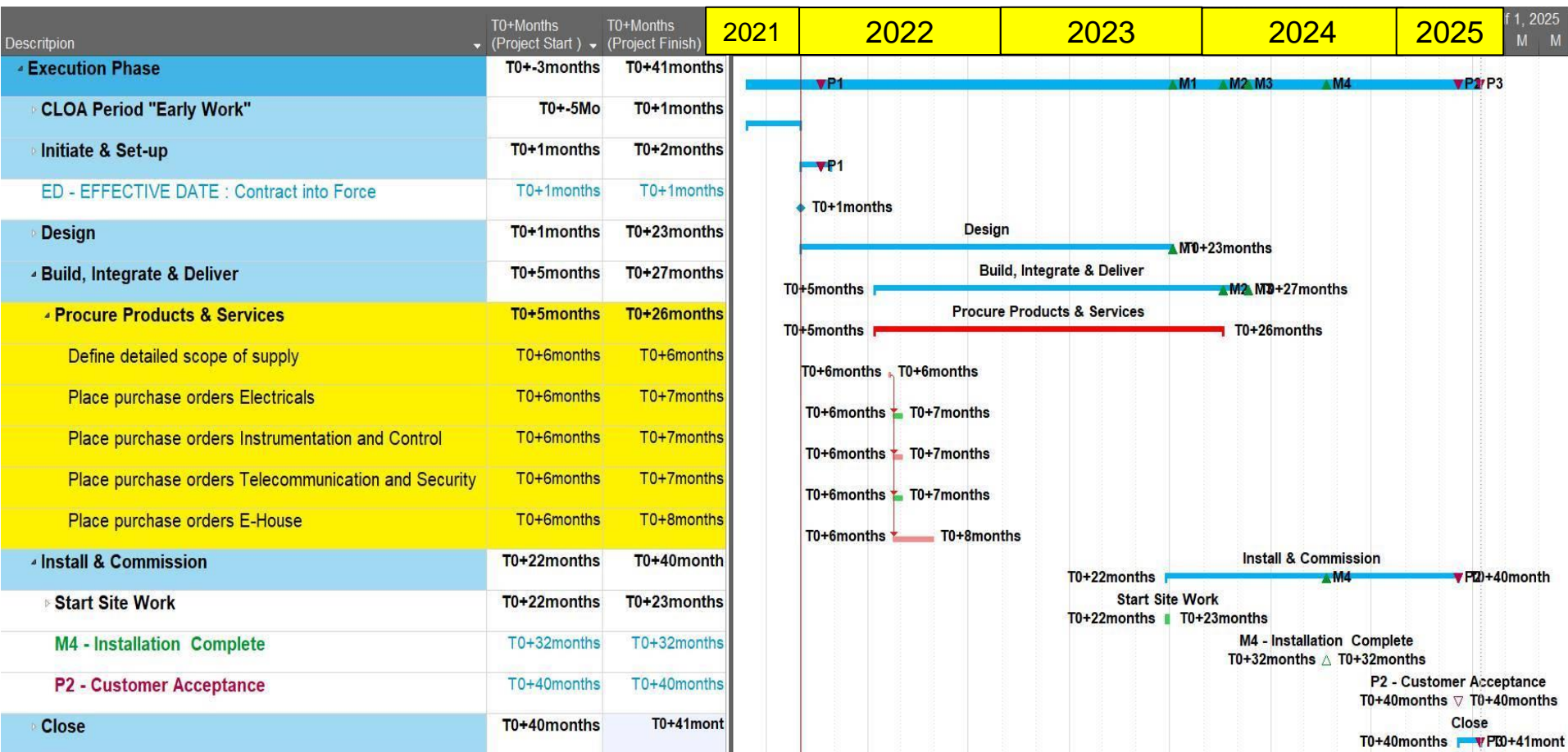
1. Import of INSTRUMENTATION equipment into country(Logistic/Custom clearance);
2. Prefabricated buildings equipment Workshop Testing – local labour force/testing tools;
3. Field Cable Termination – local labour force/testing tools;
4. Plant commissioning - local labour force/testing tools;
5. Performance Tests - local labour force;
6. Final Documentation - local labour force;

The telecommunications and security systems will be designed and implemented to provide an integrated infrastructure which will support all operations, safety, security, maintenance and administration.

FOCUS ON LOCAL MARKET - UGANDA

1. Telephony system – Potential local procurement
2. CCTV systems – Local labour force and potential local procurement
3. Data and Fibre optics cabling – local labour force
4. Telecom towers and CCTV masts – local labour force and potential local procurement
5. Entertainment equipment (screens, projectors, TV satellites system..) – potential local procurement
6. Assistance for commissioning – Local labour force
7. Assistance for site acceptance tests – Local labour force
8. Special tools and consumables – local procurement
9. Inland logistics – local procurement
10. Final documentation – local labour force

Note – Procurement will not start before June 2022!

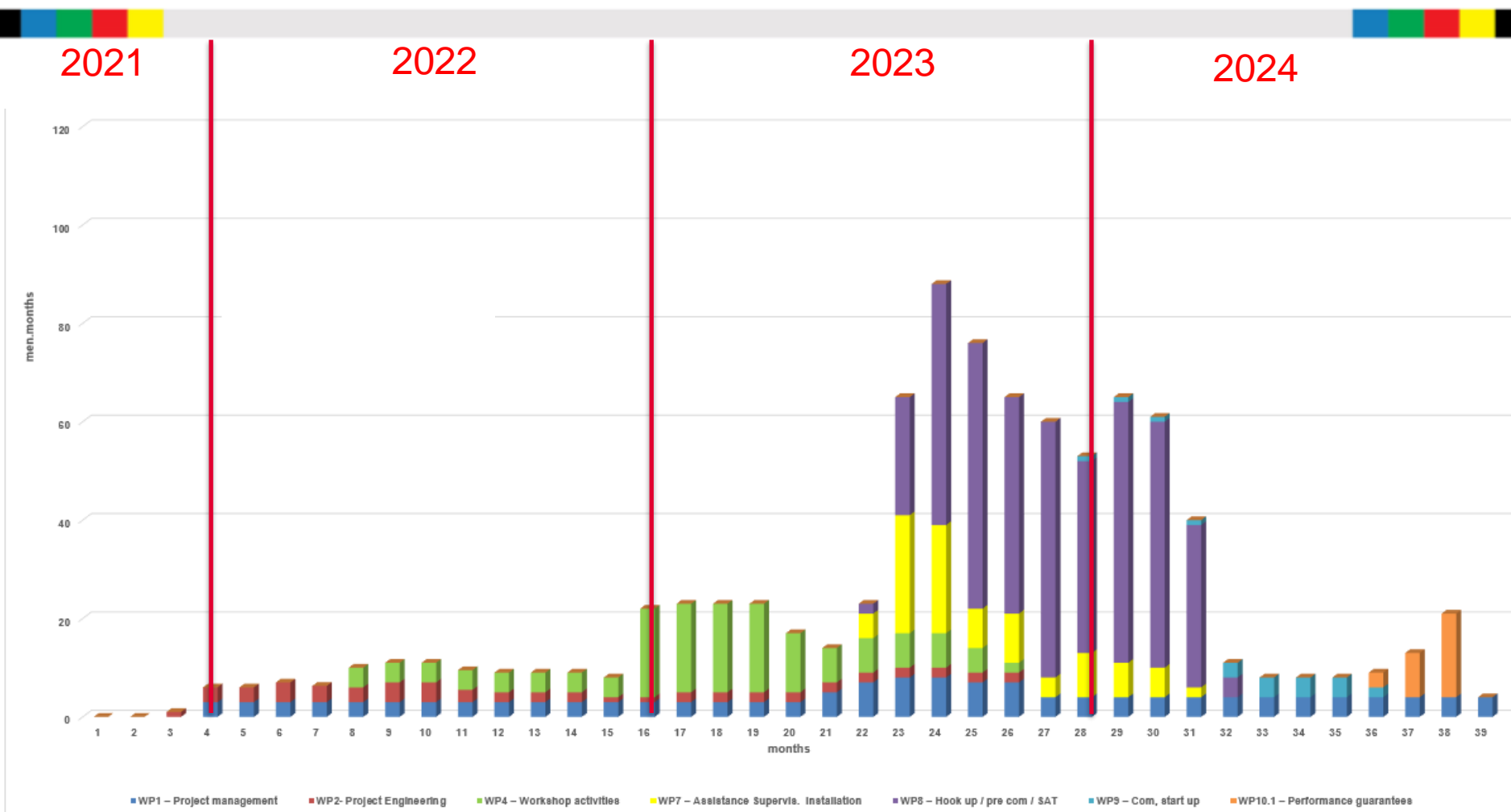


NATIONAL EMPLOYMENT / MOBILIZATION PLAN

	Management	Technical	Other/ Unskilled	Overall
Contractor % Uganda	48%	65%	100%	73%
Contractor Nb Uganda	6	32	9	47
Subcontractor % Uganda	83%	100%	100%	99%
Subcontractor Nb Uganda	9	27	31	67

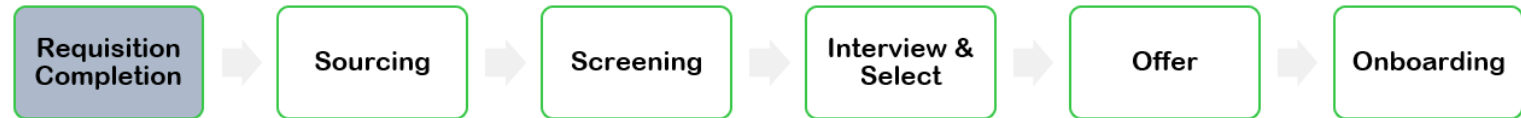
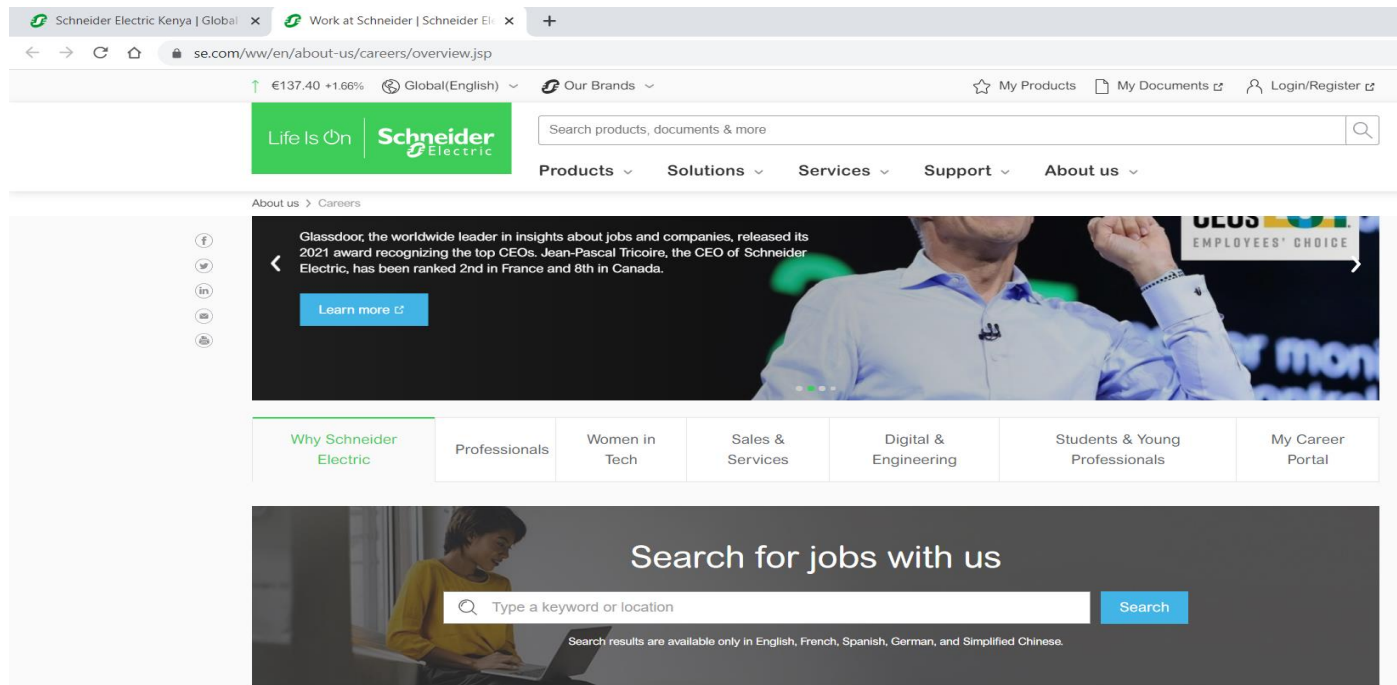
Note: 2000 average annual labor hours considered for calculation

NATIONAL EMPLOYMENT / MOBILIZATION PLAN



Note – Local Hiring will not start before June 2022!

RECRUITMENT PROCESS

The screenshot shows the Schneider Electric careers page. At the top, there's a navigation bar with the company logo and a search bar. Below the navigation bar, there's a section titled "About us > Careers". The main content area features a large banner with a photo of a man in a blue shirt, accompanied by text about a 2021 award. Below the banner, there's a grid of links for various career paths: "Why Schneider Electric", "Professionals", "Women in Tech", "Sales & Services", "Digital & Engineering", "Students & Young Professionals", and "My Career Portal". At the bottom, there's a section titled "Search for jobs with us" with a search bar and a "Search" button. Below the search bar, it says "Search results are available only in English, French, Spanish, German, and Simplified Chinese."



SKILLSETS UGANDAN

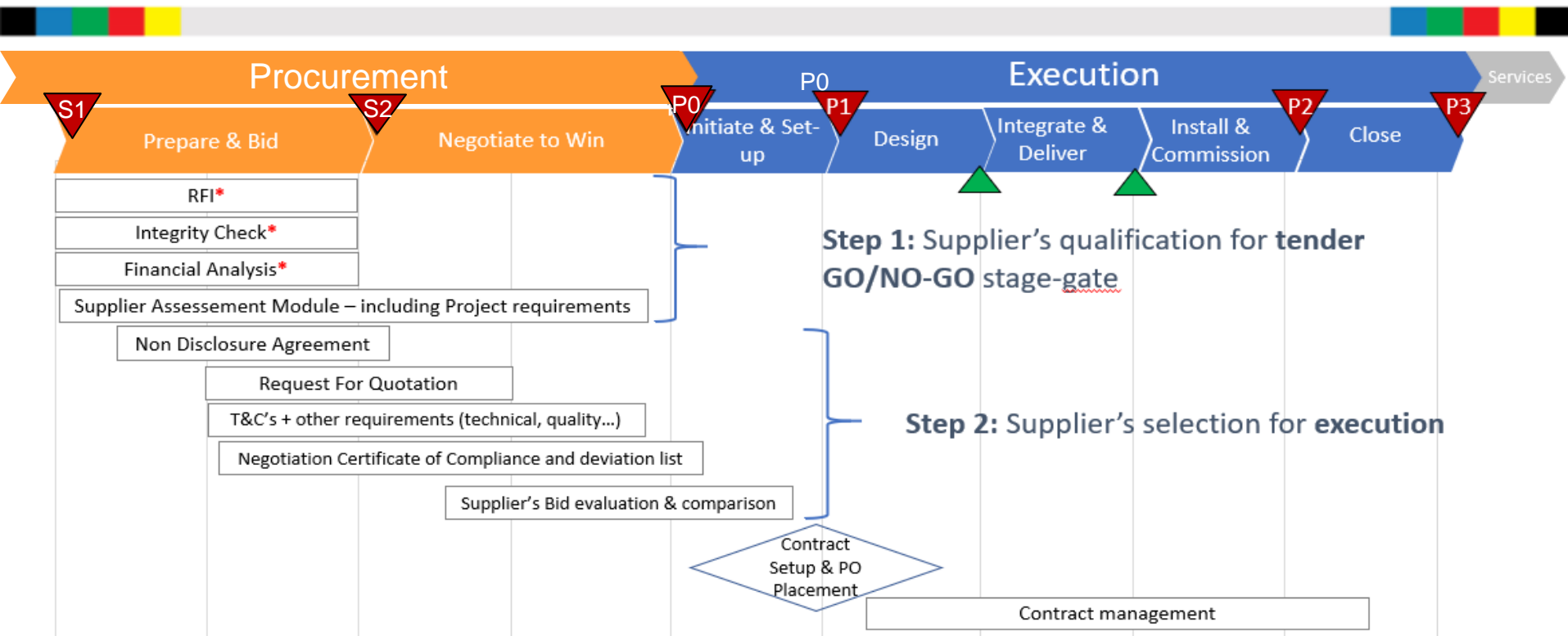
CONTRACTOR AND SUB-CONTRACTORS

Management		Technical		Other/Unskilled	
Job title	nb	Job title	nb	Job title	nb
Site Director	1	Welders	2	Helpers	9
Site manager	3	Painting/blasting workers	2	Drivers	3
QC Manager	2	Scaffolders	3	Helpers	21
HSE Manager	2	Electricians	17	Security Guards	2
Commissioning Manager	2	Maintenance Technicians	3	Store keeper	5
Logistic Manager	2	Riggers	3		
Documentation Manager	3	Planner/Scheduller	2		
		Documentation Controller	3		
		Secretaries	2		
		Commissioning Engineer LV/MV Switchboards	15		
		Commissioning Engineer Telecomm	4		
		QC Electrical & instrumentation Inspector	3		
Total Management Staff	15	Total Technical Staff	59	Total Other/Unskill Staff	40

Here below, the list of goods and services but not limited to, which will be procured 100% locally, as part of reserved Contract limited to Scope of Supply.

- (a) Transportation.
- (b) Security.
- (c) Foods and beverages.
- (d) Hotel accommodation and catering.
- (e) Human resource management.
- (f) Office supplies.
- (g) Fuel supply.
- (h) Land surveying.
- (i) Clearing and forwarding.
- (j) Crane hire.
- (k) Locally available construction materials.
- (l) Civil works.
- (m) Supply of locally available drilling and production materials.
- (n) Environment studies and impact assessment.
- (o) Communications and information technology services.
- (p) Waste management, where possible.

CALL FOR TENDER PROCESS



Step 1 - Supplier's qualification criterias (mandatory):

Comply with local legal registration & compliance (URSB, NSD, MEMARTS, TIN, VAT etc) , H3SE, Quality & anticorruption policies, quality (ISO certificates), previous experiences, insurance certificate, financial healthy & capacity

Step 2 - Supplier's selection criterias:

Comply with technical & contractual requirements, price competitiveness, QA/QC requirements, logistic (schedule, storage...)

Focus on supplier's selection process

1. Advertising in 2 local new-papers of the opening of the call for tender
2. Schneider Electric will provide in the news-papers an open & public link to any potential suppliers. The link will be posted on EACOP's website as well.
3. Each suppliers to perform his own self-assessment + evidences on this open link
4. Review by Schneider Electric of each self-assessment to define a supplier's long-list
5. Request For Information (RFI) share by Schneider Electric with supplier's long-list defined
6. Review by Schneider Electric of each RFI to pre-qualified suppliers and define a supplier's short-list
7. If needed, on-site audit performed by Schneider Electric to qualify suppliers
8. Qualified supplier list will be freeze to launch Request For Quotation

LOCAL GOODS / PROCUREMENT PLAN PREQUALIFICATION PHASE

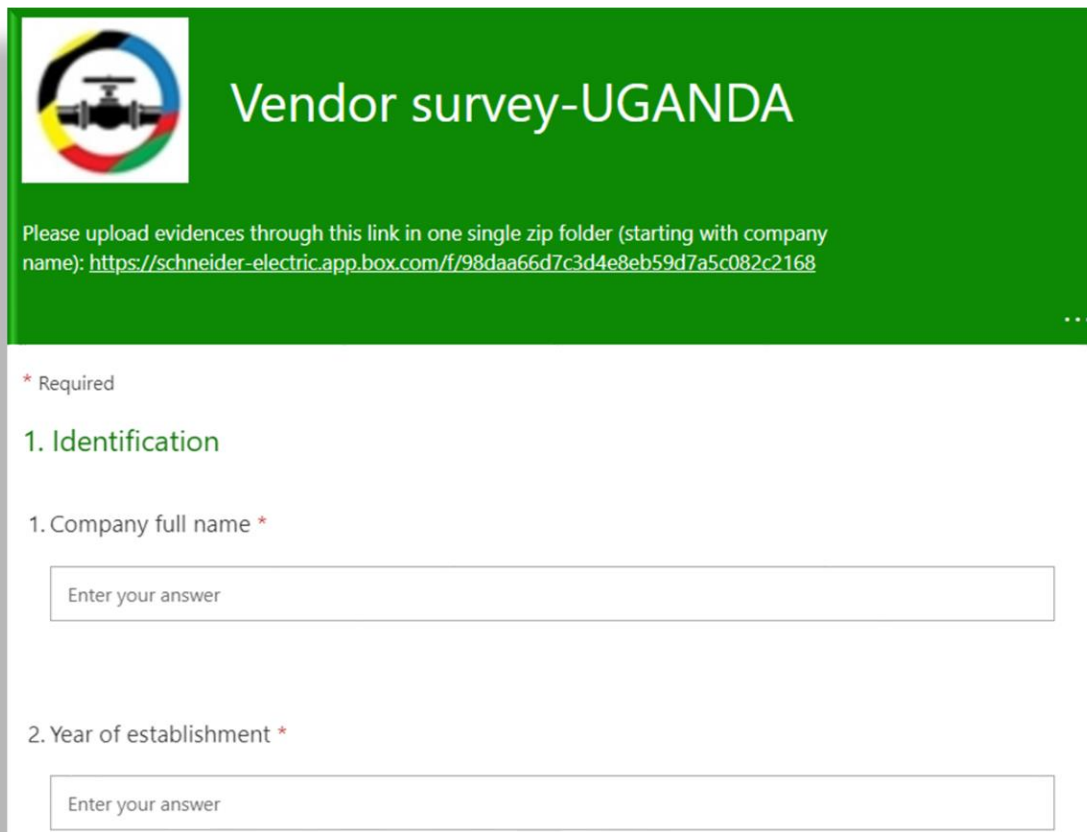
Scan the below QR-Code



or

Follow bellow link:

https://forms.office.com/Pages/ResponsePage.aspx?id=reFRbkvFOUu1mA_-muaP70Eepfi0u7FDqdFMAaLwy2xUNjNDTIRGQjRCVVpLMzFNTTJOMjZaQkIXVi4u



Vendor survey-UGANDA

Please upload evidences through this link in one single zip folder (starting with company name): <https://schneider-electric.app.box.com/f/98daa66d7c3d4e8eb59d7a5c082c2168>

* Required

1. Identification

1. Company full name *

2. Year of establishment *

For any further queries please contact:

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Note: once finalized, Schneider Uganda Ltd contact person details will be made public.



EAST AFRICAN
**CRUDE OIL
PIPELINE**

**WEBALE
ASANTE
THANK YOU
MERCI
谢谢**



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